

APPENDIX 4 SERVICE PLANS BUDGET DETAILS

This page is intentionally blank

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
General Government Services															
Legislative															
Expense															
01100 - Legislative															
1-2-01100-201 - Legislative - Salaries	76,866	92,602	92,162	94,454	-	94,454	2%	96,343	2%	98,270	2%	100,235	2%	102,240	2%
1-2-01100-203 - Legislative - Benefits	1,725	5,649	4,336	4,535	-	4,535	5%	4,671	3%	4,811	3%	4,956	3%	5,104	3%
1-2-01100-220 - Legislative - Business Meals and Travel	3,147	3,780	6,630	4,500	-	4,500	-32%	4,590	2%	4,682	2%	4,776	2%	4,872	2%
1-2-01100-250 - Legislative - Education and Training	-	65	2,000	2,000	-	2,000	0%	-	-100%	2,000	0%	-	-100%	-	0%
1-2-01100-260 - Legislative - Conferences	12,326	20,649	26,010	26,530	-	26,530	2%	27,061	2%	27,602	2%	28,150	2%	28,713	2%
1-2-01100-265 - Legislative - Advisory Committees	318	-	5,500	5,610	-	5,610	2%	5,722	2%	5,837	2%	5,950	2%	6,069	2%
1-2-01100-280 - Legislative - Memberships	-	63	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-01100-580 - Legislative - Misc Services	1,692	1,227	1,100	1,120	-	1,120	2%	1,175	5%	3,200	172%	1,225	-62%	1,250	2%
1-2-01100-590 - Legislative - Misc Supplies	6,466	3,124	2,040	3,000	-	3,000	47%	3,060	2%	3,121	2%	3,183	2%	3,247	2%
1-2-01100-615 - Legislative - Consultants	1,200	6,674	15,000	15,000	-	15,000	0%	1,592	-89%	1,625	2%	15,920	880%	1,692	-89%
1-2-01100-665 - Legislative - Phone and internet	986	1,079	1,020	1,590	-	1,590	56%	1,061	-33%	1,082	2%	1,700	57%	1,122	-34%
01100 - Legislative Total	104,728	134,911	155,798	158,339	-	158,339	2%	145,275	-8%	152,230	5%	166,095	9%	154,309	-7%
01300 - Elections															
1-2-01300-202 - Elections - Hourly Wages	13,919	-	-	-	-	-	0%	-	0%	19,485	0%	-	-100%	-	0%
1-2-01300-580 - Elections - Misc Services	333	105	-	-	-	-	0%	-	0%	5,415	0%	-	-100%	-	0%
1-2-01300-590 - Elections - Misc Supplies	8,390	-	-	-	-	-	0%	-	0%	10,825	0%	-	-100%	-	0%
1-2-01300-620 - Elections - Advertising	5,032	-	-	-	-	-	0%	-	0%	2,700	0%	-	-100%	-	0%
01300 - Elections Total	27,674	105	-	-	-	-	0%	-	0%	38,425	0%	-	-100%	-	0%
Expense Total	132,402	135,016	155,798	158,339	-	158,339	2%	145,275	-8%	190,655	31%	166,095	-13%	154,309	-7%
Legislative Total	132,402	135,016	155,798	158,339	-	158,339	2%	145,275	-8%	190,655	31%	166,095	-13%	154,309	-7%
Public Relations															
Expense															
01200 - Public Relations															
1-2-01200-203 - Public Relations - Benefits	126	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-01200-206 - Public Relations - Overtime	886	1,827	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-01200-350 - Public Relations - Grants to Org.	93,915	116,046	113,470	102,500	-	102,500	-10%	102,500	0%	102,500	0%	102,500	0%	102,500	0%
1-2-01200-410 - Public Relations - Merchandise for Sale	729	542	765	780	-	780	2%	796	2%	812	2%	830	2%	847	2%
1-2-01200-580 - Public Relations - Misc Services	12,590	30,640	55,606	15,918	6,500	22,418	-60%	21,236	-5%	16,561	-22%	16,890	2%	17,228	2%
1-2-01200-590 - Public Relations - Misc Supplies	10,886	12,954	16,000	16,173	-	16,173	1%	16,497	2%	16,827	2%	17,160	2%	17,504	2%
01200 - Public Relations Total	119,132	162,009	185,841	135,371	6,500	141,871	-24%	141,029	-1%	136,700	-3%	137,380	0%	138,079	1%
01250 - Public Relations - Archives															
1-2-01250-201 - Archives - Wages	50,843	42,271	61,608	63,400	-	63,400	3%	67,470	6%	68,819	2%	70,196	2%	71,600	2%
1-2-01250-203 - Archives - Benefits	13,644	8,772	16,165	18,198	-	18,198	13%	19,188	5%	19,763	3%	20,356	3%	20,967	3%
1-2-01250-206 - Archives - Overtime	418	-	616	634	-	634	3%	674	6%	688	2%	701	2%	715	2%
1-2-01250-580 - Archives - Misc Services	7,781	7,679	15,629	8,659	7,500	16,159	3%	11,832	-27%	12,069	2%	12,310	2%	12,559	2%
01250 - Public Relations - Archives Total	72,686	58,721	94,018	90,891	7,500	98,391	5%	99,164	1%	101,339	2%	103,563	2%	105,841	2%
Expense Total	191,818	220,730	279,859	226,262	14,000	240,262	-14%	240,193	0%	238,039	-1%	240,943	1%	243,920	1%
Public Relations Total	191,818	220,730	279,859	226,262	14,000	240,262	-14%	240,193	0%	238,039	-1%	240,943	1%	243,920	1%
Administrative															
Revenue															
00340 - Other Revenue															
1-1-00340-153 - Sale of Merchandise	201	422	100	100	-	100	0%	100	0%	100	0%	100	0%	100	0%
1-1-00340-154 - Sale of Fixed Assets	1,100	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-1-00340-155 - Sale of Maps, Copies, Keys etc	162	50	100	100	-	100	0%	100	0%	100	0%	100	0%	100	0%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-1-00340-199 - Misc Revenue	46,106	4,269	800	2,000	-	2,000	150%	2,000	0%	2,000	0%	2,000	0%	2,000	0%
00340 - Other Revenue Total	47,569	4,740	1,000	2,200	-	2,200	120%	2,200	0%	2,200	0%	2,200	0%	2,200	0%
Revenue Total	47,569	4,740	1,000	2,200	-	2,200	120%	2,200	0%	2,200	0%	2,200	0%	2,200	0%
Expense															
01400 - Administration															
1-2-01400-201 - Admin - Salaries	482,626	507,765	516,490	526,982	-	526,982	2%	537,282	2%	548,028	2%	558,988	2%	570,168	2%
1-2-01400-203 - Admin - Benefits	87,676	97,090	100,072	99,442	-	99,442	-1%	102,867	3%	105,953	3%	109,132	3%	112,406	3%
1-2-01400-206 - Admin - Overtime	10,159	12,712	12,804	12,865	-	12,865	0%	13,321	4%	13,588	2%	13,859	2%	14,137	2%
1-2-01400-220 - Admin - Business Meals and Travel	7,926	2,269	5,202	5,306	-	5,306	2%	5,412	2%	5,520	2%	5,630	2%	5,743	2%
1-2-01400-250 - Admin - Education and Training	13,480	14,178	21,407	21,835	10,000	31,835	49%	22,272	-30%	22,717	2%	23,170	2%	23,633	2%
1-2-01400-270 - Admin - Professional dues	2,274	2,431	3,978	4,058	-	4,058	2%	4,139	2%	4,222	2%	4,310	2%	4,396	2%
1-2-01400-275 - Admin - Software Licences	21,544	20,397	24,750	25,290	-	25,290	2%	43,465	72%	66,299	53%	67,600	2%	68,966	2%
1-2-01400-280 - Admin - Memberships and Subscriptions	13,221	14,415	13,235	13,561	-	13,561	2%	13,832	2%	14,109	2%	14,383	2%	14,671	2%
1-2-01400-300 - Admin - Contingency	18,393	7,747	50,000	70,800	-	70,800	42%	78,550	11%	79,250	1%	79,980	1%	81,730	2%
1-2-01400-310 - Admin - Contracted Services/Supplies	67,394	1,063	17,650	7,500	-	7,500	-58%	7,650	2%	7,803	2%	7,959	2%	8,118	2%
1-2-01400-510 - Admin - Office Supplies	13,496	10,895	18,000	22,798	-	22,798	27%	17,644	-23%	17,997	2%	18,356	2%	18,723	2%
1-2-01400-515 - Admin - Parts/Small Tools/ Equip	34	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-01400-580 - Admin - Misc Services	135	444	2,081	2,123	-	2,123	2%	2,165	2%	2,208	2%	2,250	2%	2,295	2%
1-2-01400-590 - Admin - Misc Supplies	4,732	8,867	8,702	8,806	-	8,806	1%	8,912	1%	9,020	1%	9,130	1%	9,313	2%
1-2-01400-610 - Admin - Legal	29,965	32,096	130,050	100,000	-	100,000	-23%	102,000	2%	104,040	2%	106,120	2%	108,243	2%
1-2-01400-620 - Admin - Advertising	18,960	13,181	25,500	22,000	-	22,000	-14%	22,440	2%	22,889	2%	23,347	2%	23,814	2%
1-2-01400-625 - Admin - Forms/Printing	7,673	4,443	12,240	10,000	-	10,000	-18%	10,200	2%	10,404	2%	10,612	2%	10,824	2%
1-2-01400-640 - Admin - Postage/Courier	9,629	8,900	11,424	10,000	-	10,000	-12%	10,200	2%	10,404	2%	10,612	2%	10,824	2%
1-2-01400-645 - Admin - Insurance - Property	12,889	24,938	27,198	15,502	-	15,502	-43%	15,812	2%	16,128	2%	16,450	2%	31,779	93%
1-2-01400-646 - Admin - Insurance - Claims	1,221	-	20,000	15,606	-	15,606	-22%	15,918	2%	16,236	2%	16,560	2%	16,891	2%
1-2-01400-650 - Admin - Insurance - Liability	78,591	74,253	81,000	85,479	-	85,479	6%	87,050	2%	88,650	2%	90,270	2%	91,925	2%
1-2-01400-665 - Admin - Phone and internet	18,163	23,227	23,475	23,952	-	23,952	2%	24,434	2%	24,925	2%	25,420	2%	25,929	2%
1-2-01400-672 - Admin - OH & S Expense	5,676	4,385	6,000	5,721	-	5,721	-5%	5,836	2%	5,953	2%	6,070	2%	6,191	2%
1-2-01400-690 - Admin - Carbon Offsets	2,900	1,700	3,500	1,500	-	1,500	-57%	1,400	-7%	1,300	-7%	1,200	-8%	1,100	-8%
1-2-01400-760 - Admin - Cash Over/Short	-56	-161	51	52	-	52	2%	53	2%	54	2%	60	11%	61	2%
01400 - Administration Total	928,702	887,236	1,134,809	1,111,178	10,000	1,121,178	-1%	1,152,854	3%	1,197,697	4%	1,221,468	2%	1,261,880	3%
01450 - Admin Buildings															
1-2-01450-310 - Admin Bldgs - Contracted Services/Sup	36,388	48,834	37,638	38,390	-	38,390	2%	39,157	2%	39,941	2%	40,750	2%	41,565	2%
1-2-01450-580 - Admin Bldgs - Misc Services	10,472	17,137	36,340	18,686	16,850	35,536	-2%	10,020	-72%	12,050	20%	10,380	-14%	12,438	20%
1-2-01450-590 - Admin Bldgs - Misc Supplies	4,187	6,960	7,429	7,578	-	7,578	2%	7,730	2%	7,885	2%	8,040	2%	8,201	2%
1-2-01450-595 - Admin Bldgs - Generator	-	-	218	222	-	222	2%	226	2%	231	2%	240	4%	245	2%
1-2-01450-676 - Admin Bldgs - Gas	1,738	2,264	4,080	4,162	-	4,162	2%	4,245	2%	4,330	2%	4,420	2%	4,508	2%
1-2-01450-677 - Admin Bldgs - Hydro	13,828	15,040	15,145	15,438	-	15,438	2%	15,487	0%	15,792	2%	16,100	2%	16,422	2%
1-2-01450-678 - Admin Bldgs - Water	2,065	2,100	2,550	2,601	-	2,601	2%	2,653	2%	2,706	2%	2,760	2%	2,815	2%
01450 - Admin Buildings Total	68,678	92,336	103,400	87,077	16,850	103,927	1%	79,518	-23%	82,935	4%	82,690	0%	86,194	4%
01455 - Town Hall Grounds															
1-2-01455-580 - Town Hall Grounds - Misc Services	130	572	318	324	-	324	2%	330	2%	337	2%	340	1%	347	2%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-01455-590 - Town Hall Grounds - Misc Supplies	2,469	2,290	1,592	1,624	-	1,624	2%	1,656	2%	1,689	2%	1,720	2%	1,754	2%
01455 - Town Hall Grounds Total	2,599	2,862	1,910	1,948	-	1,948	2%	1,986	2%	2,026	2%	2,060	2%	2,101	2%
Expense Total	999,979	982,434	1,240,119	1,200,203	26,850	1,227,053	-1%	1,234,358	1%	1,282,658	4%	1,306,218	2%	1,350,175	3%
Administrative Total	-952,410	-977,694	-1,239,119	-1,198,003	26,850	-1,224,853	-1%	-1,232,158	1%	-1,280,458	4%	-1,304,018	2%	-1,347,975	3%
Finance															
Revenue															
00330 - Sales of Services															
1-1-00330-199 - Sales of Services - Other	20,641	23,373	5,100	5,200	-	5,200	2%	5,300	2%	22,410	323%	5,500	-75%	5,500	0%
00330 - Sales of Services Total	20,641	23,373	5,100	5,200	-	5,200	2%	5,300	2%	22,410	323%	5,500	-75%	5,500	0%
00340 - Other Revenue															
1-1-00340-157 - Tax Certificates	12,408	12,420	12,000	12,000	-	12,000	0%	12,000	0%	12,000	0%	12,000	0%	12,000	0%
00340 - Other Revenue Total	12,408	12,420	12,000	12,000	-	12,000	0%	12,000	0%	12,000	0%	12,000	0%	12,000	0%
Revenue Total	33,048	35,793	17,100	17,200	-	17,200	1%	17,300	1%	34,410	99%	17,500	-49%	17,500	0%
Expense															
01500 - Finance															
1-2-01500-201 - Finance - Salaries	395,503	422,155	423,437	437,850	-	437,850	3%	447,200	2%	456,144	2%	465,267	2%	474,573	2%
1-2-01500-203 - Finance - Benefits	86,501	98,209	99,313	97,570	-	97,570	-2%	100,621	3%	103,640	3%	106,749	3%	109,952	3%
1-2-01500-206 - Finance - Overtime	9,967	10,597	15,916	10,426	-	10,426	-34%	10,641	2%	10,854	2%	11,071	2%	11,292	2%
1-2-01500-220 - Finance - Business Meals and Travel	611	213	550	560	-	560	2%	575	3%	585	2%	595	2%	607	2%
1-2-01500-250 - Finance - Education and Training	9,774	5,758	11,730	11,960	-	11,960	2%	12,200	2%	12,440	2%	12,680	2%	12,934	2%
1-2-01500-270 - Finance - Professional dues	1,898	1,901	3,770	3,850	-	3,850	2%	3,930	2%	4,010	2%	4,090	2%	4,171	2%
1-2-01500-280 - Finance - Memberships and Subscriptions	1,054	1,538	1,060	1,080	-	1,080	2%	1,100	2%	1,120	2%	1,150	3%	1,173	2%
1-2-01500-310 - Finance - Contracted Services/Supplies	10,170	37,026	25,000	25,500	-	25,500	2%	26,000	2%	26,530	2%	27,060	2%	27,601	2%
1-2-01500-510 - Finance - Office Supplies	714	541	1,860	1,900	-	1,900	2%	1,940	2%	1,980	2%	2,020	2%	2,060	2%
1-2-01500-615 - Finance - Consultants	549	16,000	32,650	2,700	71,000	73,700	126%	12,750	-83%	32,810	157%	27,870	-15%	27,927	0%
1-2-01500-625 - Finance - Forms/Printing	6,132	7,024	6,300	7,735	-	7,735	23%	7,840	1%	7,950	1%	8,060	1%	8,172	1%
1-2-01500-665 - Finance - Phone and internet	-	750	780	780	-	780	0%	780	0%	780	0%	780	0%	796	2%
01500 - Finance Total	522,872	601,712	622,366	601,911	71,000	672,911	8%	625,577	-7%	658,843	5%	667,392	1%	681,258	2%
Expense Total	522,872	601,712	622,366	601,911	71,000	672,911	8%	625,577	-7%	658,843	5%	667,392	1%	681,258	2%
Finance Total	-489,824	-565,919	-605,266	-584,711	71,000	-655,711	8%	-608,277	-7%	-624,433	3%	-649,892	4%	-663,758	2%
Information Technology															
Expense															
01600 - Information Technology															
1-2-01600-250 - Info Tech - Education and Training	2,478	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-01600-260 - InfoTech - Conferences	423	227	2,550	2,600	-	2,600	2%	2,650	2%	2,700	2%	2,750	2%	2,805	2%
1-2-01600-275 - InfoTech - Software Licences	30,644	37,685	44,450	50,345	-	50,345	13%	51,675	3%	52,645	2%	53,977	3%	56,293	4%
1-2-01600-280 - InfoTech - Memberships & Subscriptions	-	248	510	520	-	520	2%	530	2%	540	2%	550	2%	561	2%
1-2-01600-310 - InfoTech - Contracted Services/Supplies	111,039	159,172	94,670	98,091	2,500	100,591	6%	96,060	-5%	98,000	2%	100,330	2%	102,289	2%
1-2-01600-590 - InfoTech - Misc Supplies	5,260	2,212	7,100	9,200	-	9,200	30%	9,500	3%	9,810	3%	7,720	-21%	7,930	3%
1-2-01600-615 - InfoTech - Consultants	1,500	-	-	-	20,000	20,000	0%	-	-100%	-	0%	22,000	0%	-	-100%
01600 - Information Technology Total	151,344	199,544	149,280	160,756	22,500	183,256	23%	160,415	-12%	163,695	2%	187,327	14%	169,878	-9%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
Expense Total	151,344	199,544	149,280	160,756	22,500	183,256	23%	160,415	-12%	163,695	2%	187,327	14%	169,878	-9%
Information Technology Total	151,344	199,544	149,280	160,756	22,500	183,256	23%	160,415	-12%	163,695	2%	187,327	14%	169,878	-9%
General Government Services Total	-1,917,797	-2,098,903	-2,429,322	-2,328,071	134,350	-2,462,421	1%	-2,386,318	-3%	-2,497,280	5%	-2,548,275	2%	-2,579,840	1%
Protective Services															
Fire Services															
Revenue															
00330 - Sales of Services															
1-1-00330-152 - Sales of Services - Fire Protection Fees	330,597	230,619	234,750	239,440	-	239,440	2%	244,229	2%	249,111	2%	254,094	2%	259,178	2%
00330 - Sales of Services Total	330,597	230,619	234,750	239,440	-	239,440	2%	244,229	2%	249,111	2%	254,094	2%	259,178	2%
00340 - Other Revenue															
1-1-00340-151 - Building Rental - PSB Suites	21,900	10,950	22,032	22,473	-	22,473	2%	22,922	2%	23,381	2%	23,850	2%	24,325	2%
00340 - Other Revenue Total	21,900	10,950	22,032	22,473	-	22,473	2%	22,922	2%	23,381	2%	23,850	2%	24,325	2%
Revenue Total	352,497	241,569	256,782	261,913	-	261,913	2%	267,151	2%	272,492	2%	277,944	2%	283,503	2%
Expense															
02110 - Fire General															
1-2-02110-201 - Fire - Salaries	529,078	578,216	561,706	571,849	-	571,849	2%	571,849	0%	571,849	0%	571,849	0%	571,849	0%
1-2-02110-203 - Fire - Benefits	124,247	127,628	121,354	141,852	-	141,852	17%	141,852	0%	141,852	0%	141,852	0%	141,852	0%
1-2-02110-205 - Fire - Standby Pay	31,277	32,606	33,823	34,903	-	34,903	3%	34,903	0%	34,903	0%	34,903	0%	34,903	0%
1-2-02110-206 - Fire - Overtime	41,789	25,189	21,342	21,725	-	21,725	2%	21,725	0%	21,725	0%	21,725	0%	21,725	0%
1-2-02110-207 - Fire - Service Pay	27,405	29,716	35,207	37,145	-	37,145	6%	37,145	0%	37,145	0%	37,145	0%	37,145	0%
1-2-02110-210 - Fire - Uniform Allowance	3,571	1,381	3,641	3,714	-	3,714	2%	3,788	2%	3,864	2%	3,940	2%	4,019	2%
1-2-02110-220 - Fire - Business Meals and Travel	9,115	4,284	530	541	-	541	2%	552	2%	563	2%	570	1%	581	2%
1-2-02110-250 - Fire - Education and Training	17,455	9,240	13,265	13,530	-	13,530	2%	13,801	2%	14,077	2%	14,360	2%	14,647	2%
1-2-02110-275 - Fire - Software Licences	2,404	7,814	2,930	6,610	2,400	9,010	208%	9,046	0%	9,082	0%	9,121	0%	9,159	0%
1-2-02110-280 - Fire - Memberships and Subscriptions	4,570	4,009	2,081	2,123	-	2,123	2%	2,165	2%	2,208	2%	2,250	2%	2,295	2%
1-2-02110-350 - Fire - Grants to Organizations	51,084	52,106	52,106	53,700	-	53,700	3%	54,774	2%	55,869	2%	56,986	2%	58,126	2%
1-2-02110-410 - Fire - Public Education / Prevention	2,995	5,014	4,682	4,776	-	4,776	2%	4,872	2%	4,969	2%	5,070	2%	5,171	2%
1-2-02110-510 - Fire - Office Supplies	4,183	4,603	4,161	4,244	-	4,244	2%	4,329	2%	4,416	2%	4,500	2%	4,590	2%
1-2-02110-512 - Fire - OH&S	4,224	4,364	3,641	4,500	-	4,500	24%	4,590	2%	4,682	2%	4,776	2%	4,872	2%
1-2-02110-515 - Fire - Parts/Small Tools/Equipment	2,198	12,864	8,755	10,000	-	10,000	14%	10,200	2%	10,404	2%	10,612	2%	10,824	2%
1-2-02110-550 - Fire - Turn Out Gear	29,174	17,689	31,836	32,472	-	32,472	2%	33,122	2%	33,784	2%	34,460	2%	35,149	2%
1-2-02110-580 - Fire - Misc Services	18,224	3,258	6,898	7,036	-	7,036	2%	7,177	2%	7,321	2%	7,470	2%	7,619	2%
1-2-02110-590 - Fire - Misc Supplies	16,162	11,434	12,735	12,990	-	12,990	2%	13,250	2%	13,515	2%	13,790	2%	14,066	2%
1-2-02110-615 - Fire - Consultants	-	-	-	-	-	-	0%	25,000	0%	45,000	80%	25,000	-44%	25,000	0%
1-2-02110-635 - Fire - Equipment R & M	10,952	10,788	7,429	9,000	-	9,000	21%	9,180	2%	9,364	2%	9,551	2%	9,742	2%
1-2-02110-665 - Fire - Phone and internet	12,250	28,869	23,955	24,445	-	24,445	2%	24,940	2%	25,445	2%	25,962	2%	26,481	2%
1-2-02110-667 - Fire - Radios & Pagers	1,310	347	5,120	-	-	-	-100%	-	0%	-	0%	-	0%	-	0%
1-2-02110-668 - Fire - Crest	36,804	37,943	74,266	75,717	-	75,717	2%	77,082	2%	78,487	2%	79,932	2%	81,531	2%
1-2-02110-669 - Fire - Dispatch	113,774	71,379	70,100	72,500	-	72,500	3%	74,675	3%	76,915	3%	79,222	3%	80,478	2%
02110 - Fire General Total	1,094,246	1,080,740	1,101,563	1,145,372	2,400	1,147,772	4%	1,180,017	3%	1,207,439	2%	1,195,046	-1%	1,201,824	1%
02111 - Fire Volunteers															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-02111-201 - Fire Volunteers - Wages	92,393	102,706	71,390	71,390	-	71,390	0%	71,390	0%	71,390	0%	71,390	0%	71,390	0%
1-2-02111-203 - Fire Volunteers - Benefits	17,468	20,477	8,417	8,890	-	8,890	6%	9,157	3%	9,431	3%	9,714	3%	10,006	3%
1-2-02111-205 - Fire Volunteers - Standby Pay	47,639	49,360	45,750	45,750	-	45,750	0%	45,750	0%	45,750	0%	45,750	0%	45,750	0%
1-2-02111-206 - Fire Volunteers - Overtime	11,551	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-02111-207 - Fire Volunteers - Service Pay	40,320	46,835	41,344	46,835	-	46,835	13%	46,835	0%	46,835	0%	46,835	0%	46,835	0%
1-2-02111-210 - Fire Volunteers - Uniform Allow	4,606	5,001	3,121	3,183	-	3,183	2%	3,247	2%	3,312	2%	3,380	2%	3,448	2%
1-2-02111-250 - Fire Volunteers - Education and Training	47,172	45,361	47,754	48,709	-	48,709	2%	49,683	2%	50,677	2%	51,690	2%	52,724	2%
1-2-02111-650 - Fire Volunteers - Insurance	5,993	6,421	5,624	5,736	-	5,736	2%	5,851	2%	5,968	2%	6,090	2%	6,212	2%
02111 - Fire Volunteers Total	267,141	276,160	223,400	230,493	-	230,493	3%	231,913	1%	233,363	1%	234,849	1%	236,365	1%
02150 - Fire Building															
1-2-02150-580 - Fire Building - Misc Services	28,371	17,623	18,687	19,041	23,500	42,541	128%	19,402	-54%	19,770	2%	20,170	2%	20,573	2%
1-2-02150-590 - Fire Building - Misc Supplies	6,713	17,841	12,485	17,000	-	17,000	36%	17,340	2%	17,687	2%	18,041	2%	18,402	2%
1-2-02150-645 - Fire Building - Insurance - Property	12,100	12,600	15,086	13,000	-	13,000	-14%	13,260	2%	13,525	2%	13,795	2%	14,071	2%
1-2-02150-670 - Fire Building - Cable	4,643	821	700	5,836	-	5,836	734%	5,953	2%	6,072	2%	6,190	2%	6,314	2%
1-2-02150-675 - Fire Building - Heating Fuel	3,140	4,370	5,202	5,306	-	5,306	2%	5,412	2%	5,520	2%	5,630	2%	5,743	2%
1-2-02150-677 - Fire Building - Hydro	19,287	20,562	21,848	22,285	-	22,285	2%	22,731	2%	23,186	2%	23,650	2%	24,123	2%
1-2-02150-678 - Fire Building - Water	1,286	1,441	1,561	1,592	-	1,592	2%	1,624	2%	1,656	2%	1,690	2%	1,724	2%
1-2-02150-679 - Fire Building - Garbage Pickup	1,660	3,693	2,123	2,165	-	2,165	2%	2,208	2%	2,252	2%	2,300	2%	2,346	2%
02150 - Fire Building Total	77,200	78,951	77,692	86,225	23,500	109,725	41%	87,930	-20%	89,668	2%	91,466	2%	93,296	2%
02160 - Fire Vehicles															
1-2-02160-655 - Fire Vehicles - Insurance	7,041	7,777	7,424	7,573	-	7,573	2%	7,723	2%	7,878	2%	8,040	2%	8,200	2%
1-2-02160-680 - Fire Vehicles - Maintenance	50,102	25,162	21,691	22,125	-	22,125	2%	23,567	7%	24,018	2%	24,460	2%	24,928	2%
1-2-02160-685 - Fire Vehicles - Fuel and Lubricants	11,804	17,632	15,388	15,694	-	15,694	2%	16,006	2%	16,327	2%	16,670	2%	17,003	2%
02160 - Fire Vehicles Total	68,947	50,572	44,503	45,392	-	45,392	2%	47,296	4%	48,223	2%	49,170	2%	50,131	2%
Expense Total	1,507,534	1,486,424	1,447,158	1,507,482	25,900	1,533,382	6%	1,547,156	1%	1,578,693	2%	1,570,531	-1%	1,581,616	1%
Fire Services Total	-1,155,038	-1,244,855	-1,190,376	-1,245,569	25,900	-1,271,469	7%	-1,280,005	1%	-1,306,201	2%	-1,292,587	-1%	-1,298,113	0%
Emergency Planning															
Revenue															
00330 - Sales of Services															
1-1-00330-181 - Sales of Services - ESS	6,885	6,885	6,800	6,885	-	6,885	1%	6,885	0%	6,885	0%	7,000	2%	7,000	0%
00330 - Sales of Services Total	6,885	6,885	6,800	6,885	-	6,885	1%	6,885	0%	6,885	0%	7,000	2%	7,000	0%
Revenue Total	6,885	6,885	6,800	6,885	-	6,885	1%	6,885	0%	6,885	0%	7,000	2%	7,000	0%
Expense															
02300 - Emergency Program															
1-2-02300-201 - Emerg Prgm - Salaries	94,329	106,180	98,859	100,831	-	100,831	2%	100,831	0%	100,831	0%	100,831	0%	100,831	0%
1-2-02300-203 - Emerg Prgm - Benefits	22,609	25,983	24,305	29,641	-	29,641	22%	29,641	0%	29,641	0%	29,641	0%	29,641	0%
1-2-02300-205 - Emerg Prgm - Standby Pay	736	180	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-02300-206 - Emerg Prgm - Overtime	4,540	2,583	3,954	4,033	-	4,033	2%	4,033	0%	4,033	0%	4,033	0%	4,033	0%
1-2-02300-207 - Emerg Prgm - Service Pay	5,040	5,491	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-02300-209 - Emerg Prgm - Stipends	1,000	2,000	6,000	6,000	-	6,000	0%	6,000	0%	6,000	0%	6,000	0%	6,000	0%
1-2-02300-250 - Emerg Prgm - Education and Training	8,349	9,883	10,404	10,612	-	10,612	2%	10,824	2%	11,040	2%	11,260	2%	11,485	2%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-02300-515 - Emerg Prgm - Parts/Small Tools/Equip	3,401	7,084	6,367	6,494	-	6,494	2%	6,624	2%	6,756	2%	6,890	2%	7,028	2%
1-2-02300-580 - Emerg Prgm - Misc Services	5,002	20,465	30,041	5,142	34,000	39,142	30%	25,245	-36%	5,350	-79%	5,460	2%	5,569	2%
1-2-02300-590 - Emerg Prgm - Misc Supplies	16,182	14,961	17,736	9,742	8,000	17,742	0%	9,937	-44%	10,136	2%	10,340	2%	10,547	2%
1-2-02300-665 - Emerg Prgm - Phone and internet	2,087	2,850	3,000	3,060	-	3,060	2%	3,120	2%	3,180	2%	3,245	2%	3,310	2%
02300 - Emergency Program Total	163,276	197,660	200,666	175,555	42,000	217,555	8%	196,255	-10%	176,967	-10%	177,700	0%	178,444	0%
02350 - Emergency Support Services															
1-2-02350-203 - ESS - Benefits	179	274	587	597	-	597	2%	615	3%	633	3%	652	3%	672	3%
1-2-02350-209 - ESS - Stipends	7,000	6,000	7,000	7,000	-	7,000	0%	7,000	0%	7,000	0%	7,000	0%	7,000	0%
1-2-02350-250 - ESS - Education and Training	2,472	3,938	3,608	3,680	-	3,680	2%	3,754	2%	3,829	2%	3,910	2%	3,988	2%
1-2-02350-590 - ESS - Misc Supplies	6,201	3,283	3,577	3,649	-	3,649	2%	3,722	2%	3,796	2%	3,870	2%	3,947	2%
02350 - Emergency Support Services Total	15,852	13,496	14,772	14,926	-	14,926	1%	15,091	1%	15,258	1%	15,432	1%	15,607	1%
02360 - Emerg Program-Vehicles															
1-2-02360-655 - Emerg Prgm Vehicles - Insurance	1,049	1,658	850	867	-	867	2%	884	2%	901	2%	920	2%	939	2%
1-2-02360-680 - Emerg Prgm Vehicles - Maintenance	-	1,147	1,591	1,623	-	1,623	2%	1,656	2%	1,689	2%	1,720	2%	1,754	2%
1-2-02360-685 - Emerg Prgm Vehicles - Fuel and Lubricant	3,008	748	1,061	1,082	-	1,082	2%	1,104	2%	1,126	2%	1,150	2%	1,173	2%
02360 - Emerg Program-Vehicles Total	4,057	3,554	3,502	3,572	-	3,572	2%	3,644	2%	3,716	2%	3,790	2%	3,866	2%
Expense Total	183,184	214,710	218,940	194,053	42,000	236,053	8%	214,990	-9%	195,941	-9%	196,922	1%	197,917	1%
Emergency Planning Total	-176,299	-207,825	-212,140	-187,168	42,000	-229,168	8%	-208,105	-9%	-189,056	-9%	-189,922	0%	-190,917	1%
Building Inspection															
Revenue															
00310 - Permits															
1-1-00310-133 - Permits - Building	443,052	244,522	364,140	350,000	-	350,000	-4%	357,000	2%	364,000	2%	371,000	2%	379,000	2%
1-1-00310-138 - Permits - Plumbing	28,863	24,565	20,400	24,000	-	24,000	18%	24,500	2%	25,000	2%	25,500	2%	26,000	2%
00310 - Permits Total	471,915	269,087	384,540	374,000	-	374,000	-3%	381,500	2%	389,000	2%	396,500	2%	405,000	2%
Revenue Total	471,915	269,087	384,540	374,000	-	374,000	-3%	381,500	2%	389,000	2%	396,500	2%	405,000	2%
Expense															
02410 - Protective Inspections															
1-2-02410-201 - Prot Insp - Salaries	110,700	115,638	115,958	118,286	-	118,286	2%	120,652	2%	123,065	2%	125,526	2%	128,037	2%
1-2-02410-203 - Prot Insp - Benefits	27,703	30,436	30,129	29,894	-	29,894	-1%	30,791	3%	31,715	3%	32,666	3%	33,646	3%
1-2-02410-206 - Prot Insp - Overtime	562	619	2,319	2,366	-	2,366	2%	2,413	2%	2,462	2%	2,511	2%	2,561	2%
1-2-02410-250 - Prot Insp - Education and Training	1,309	2,007	2,081	2,500	-	2,500	20%	2,550	2%	2,601	2%	2,653	2%	2,295	-13%
1-2-02410-260 - Prot Insp - Conferences	1,778	675	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-02410-275 - Prot Insp - Software Licences	3,683	3,847	4,000	4,040	-	4,040	1%	4,160	3%	4,290	3%	4,415	3%	4,550	3%
1-2-02410-280 - Prot Insp - Memberships	283	359	624	636	-	636	2%	649	2%	662	2%	680	3%	694	2%
1-2-02410-510 - Prot Insp - Office Supplies	281	769	520	530	-	530	2%	541	2%	552	2%	560	1%	571	2%
1-2-02410-580 - Prot Insp - Misc Services	755	-	1,040	1,061	-	1,061	2%	1,082	2%	1,104	2%	1,130	2%	1,153	2%
1-2-02410-590 - Prot Insp - Misc Supplies	274	203	520	530	-	530	2%	541	2%	552	2%	560	1%	571	2%
1-2-02410-615 - Prot Insp - Consultant	-	-	-	-	7,500	7,500	0%	-	-100%	-	0%	-	0%	-	0%
1-2-02410-665 - Prot Insp - Phone and internet	1,048	634	765	780	-	780	2%	796	2%	812	2%	830	2%	847	2%
02410 - Protective Inspections Total	148,376	155,186	157,956	160,623	7,500	168,123	6%	164,175	-2%	167,815	2%	171,531	2%	174,925	2%
02460 - Protective Inspections-Vehicles															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-02460-655 - Prot Insp Vehicles - Insurance	1,358	1,065	1,061	1,082	-	1,082	2%	1,104	2%	1,126	2%	1,150	2%	1,173	2%
1-2-02460-680 - Prot Insp Vehicles - Maintenance	317	112	530	541	-	541	2%	552	2%	563	2%	570	1%	581	2%
1-2-02460-685 - Prot Insp Vehicles - Fuel and Lubricants	1,853	1,083	936	955	-	955	2%	974	2%	993	2%	1,010	2%	1,030	2%
02460 - Protective Inspections-Vehicles Total	3,528	2,259	2,527	2,578	-	2,578	2%	2,630	2%	2,682	2%	2,730	2%	2,784	2%
Expense Total	151,904	157,445	160,483	163,201	7,500	170,701	6%	166,805	-2%	170,497	2%	174,261	2%	177,709	2%
Building Inspection Total	320,011	111,642	224,057	210,799	7,500	203,299	-9%	214,695	6%	218,503	2%	222,239	2%	227,291	2%
Other Protective Services															
Revenue															
00300 - Licences															
1-1-00300-130 - Business Licences	41,735	45,495	40,800	42,000	-	42,000	3%	42,450	1%	43,300	2%	44,166	2%	45,000	2%
1-1-00300-131 - Animal Control - Licences	8,530	8,345	9,180	8,500	-	8,500	-7%	8,600	1%	8,700	1%	8,800	1%	8,900	1%
00300 - Licences Total	50,265	53,840	49,980	50,500	-	50,500	1%	51,050	1%	52,000	2%	52,966	2%	53,900	2%
Revenue Total	50,265	53,840	49,980	50,500	-	50,500	1%	51,050	1%	52,000	2%	52,966	2%	53,900	2%
Expense															
02500 - Animal Control															
1-2-02500-310 - Animal Control - Contracted Services/Sup	43,800	41,250	45,000	46,200	-	46,200	3%	47,400	3%	48,600	3%	48,470	0%	49,439	2%
02500 - Animal Control Total	43,800	41,250	45,000	46,200	-	46,200	3%	47,400	3%	48,600	3%	48,470	0%	49,439	2%
Expense Total	43,800	41,250	45,000	46,200	-	46,200	3%	47,400	3%	48,600	3%	48,470	0%	49,439	2%
Other Protective Services Total	6,465	12,590	4,980	4,300	-	4,300	-14%	3,650	-15%	3,400	-7%	4,496	32%	4,461	-1%
Bylaw Enforcement															
Revenue															
00320 - Fines and MTI															
1-1-00320-142 - Fines and MTI - Animal - Impound	1,300	350	1,020	1,000	-	1,000	-2%	1,000	0%	1,000	0%	1,000	0%	1,000	0%
1-1-00320-144 - Fines and MTI - Building MTI	-	300	2,040	2,000	-	2,000	-2%	2,000	0%	2,000	0%	2,000	0%	2,000	0%
1-1-00320-146 - Fines and MTI - Traffic Control MTI	-	250	510	500	-	500	-2%	500	0%	500	0%	500	0%	500	0%
1-1-00320-169 - Fines and MTI - False Alarm Fees	-	-	510	500	-	500	-2%	500	0%	500	0%	500	0%	500	0%
1-1-00320-199 - Fines and MTI - Other	1,540	12,972	5,100	5,000	-	5,000	-2%	5,000	0%	5,000	0%	5,000	0%	5,000	0%
00320 - Fines and MTI Total	2,840	13,872	9,180	9,000	-	9,000	-2%	9,000	0%	9,000	0%	9,000	0%	9,000	0%
Revenue Total	2,840	13,872	9,180	9,000	-	9,000	-2%	9,000	0%	9,000	0%	9,000	0%	9,000	0%
Expense															
02200 - Bylaw Enforcement															
1-2-02200-201 - Bylaw E - Salaries	64,148	97,179	105,100	97,191	-	97,191	-8%	99,134	2%	101,117	2%	103,139	2%	105,202	2%
1-2-02200-203 - Bylaw E - Benefits	13,042	27,243	32,280	27,975	-	27,975	-13%	28,814	3%	29,678	3%	30,569	3%	31,486	3%
1-2-02200-206 - Bylaw E - Overtime	1,243	429	2,102	1,944	-	1,944	-8%	1,983	2%	2,023	2%	2,063	2%	2,104	2%
1-2-02200-250 - Bylaw E - Education and Training	64	480	2,123	2,165	-	2,165	2%	2,208	2%	2,252	2%	2,300	2%	2,346	2%
1-2-02200-510 - Bylaw E - Office Supplies	1,169	1,911	624	1,500	-	1,500	140%	1,530	2%	1,561	2%	1,592	2%	1,624	2%
1-2-02200-580 - Bylaw E - Misc Services	3,243	1,328	5,202	5,306	-	5,306	2%	5,412	2%	5,520	2%	5,630	2%	5,743	2%
1-2-02200-590 - Bylaw E - Misc Supplies	4,346	374	1,591	1,623	-	1,623	2%	1,655	2%	1,688	2%	1,720	2%	1,754	2%
1-2-02200-665 - Bylaw E - Phone and internet	599	692	663	676	-	676	2%	690	2%	704	2%	720	2%	734	2%
02200 - Bylaw Enforcement Total	87,854	129,636	149,685	138,380	-	138,380	-8%	141,426	2%	144,543	2%	147,733	2%	150,993	2%
02260 - Bylaw-Vehicles															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-02260-655 - Bylaw Vehicles - Insurance	-	730	1,061	1,082	-	1,082	2%	1,104	2%	1,126	2%	1,150	2%	1,173	2%
1-2-02260-680 - Bylaw Vehicles - Maintenance	-	118	530	541	-	541	2%	552	2%	563	2%	570	1%	581	2%
1-2-02260-685 - Bylaw Vehicles - Fuel & Lubricants	230	772	1,061	1,082	-	1,082	2%	1,104	2%	1,126	2%	1,150	2%	1,173	2%
02260 - Bylaw-Vehicles Total	230	1,620	2,652	2,705	-	2,705	2%	2,760	2%	2,815	2%	2,870	2%	2,927	2%
Expense Total	88,084	131,257	152,337	141,085	-	141,085	-7%	144,186	2%	147,358	2%	150,603	2%	153,920	2%
Bylaw Enforcement Total	-85,244	-117,385	-143,157	-132,085	-	-132,085	-8%	-135,186	2%	-138,358	2%	-141,603	2%	-144,920	2%
Police															
Revenue															
00340 - Other Revenue															
1-1-00340-150 - Building Rental - RCMP	48,095	75,343	62,000	62,000	-	62,000	0%	62,000	0%	64,000	3%	64,000	0%	64,000	0%
1-1-00340-156 - Criminal Record Checks/Keeping of Prison	14,638	12,714	15,300	12,000	-	12,000	-22%	12,000	0%	12,000	0%	12,000	0%	12,000	0%
00340 - Other Revenue Total	62,733	88,057	77,300	74,000	-	74,000	-4%	74,000	0%	76,000	3%	76,000	0%	76,000	0%
00400 - Unconditional Grants															
1-1-00400-165 - Traffic Fine Revenue Sharing Grant	69,736	72,012	55,000	70,000	-	70,000	27%	70,000	0%	70,000	0%	70,000	0%	70,000	0%
00400 - Unconditional Grants Total	69,736	72,012	55,000	70,000	-	70,000	27%	70,000	0%	70,000	0%	70,000	0%	70,000	0%
Revenue Total	132,469	160,069	132,300	144,000	-	144,000	9%	144,000	0%	146,000	1%	146,000	0%	146,000	0%
Expense															
02000 - RCMP															
1-2-02000-201 - RCMP - Salaries	160,937	198,788	196,180	200,105	40,000	240,105	22%	273,482	14%	278,989	2%	284,553	2%	290,200	2%
1-2-02000-203 - RCMP - Benefits	40,945	48,350	80,320	81,926	10,000	91,926	14%	101,709	11%	104,591	3%	107,573	3%	110,609	3%
1-2-02000-310 - RCMP - Contracted Services/Supplies	1,182,039	1,322,225	1,578,025	1,637,789	47,700	1,685,489	7%	1,805,938	7%	1,850,958	2%	1,952,042	5%	2,112,602	8%
02000 - RCMP Total	1,383,920	1,569,363	1,854,525	1,919,820	97,700	2,017,520	9%	2,181,129	8%	2,234,538	2%	2,344,168	5%	2,513,411	7%
02050 - RCMP-Building															
1-2-02050-310 - RCMP Bldg - Contracted Services/Supplies	71,669	61,724	60,000	60,000	-	60,000	0%	60,000	0%	62,000	3%	62,000	0%	63,240	2%
02050 - RCMP-Building Total	71,669	61,724	60,000	60,000	-	60,000	0%	60,000	0%	62,000	3%	62,000	0%	63,240	2%
Expense Total	1,455,590	1,631,087	1,914,525	1,979,820	97,700	2,077,520	9%	2,241,129	8%	2,296,538	2%	2,406,168	5%	2,576,651	7%
Police Total	-1,323,121	-1,471,018	-1,782,225	-1,835,820	97,700	-1,933,520	8%	-2,097,129	8%	-2,150,538	3%	-2,260,168	5%	-2,430,651	8%
Protective Services Total	-2,413,225	-2,916,850	-3,098,861	-3,185,543	173,100	-3,358,643	8%	-3,502,080	4%	-3,562,250	2%	-3,657,545	3%	-3,832,849	5%
Transportation Services															
Transportation Administration															
Revenue															
00330 - Sales of Services															
1-1-00330-149 - Sales of Services - Engineering	9,270	11,288	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
00330 - Sales of Services Total	9,270	11,288	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
00340 - Other Revenue															
1-1-00340-123 - FortisBC Operating Fee	52,697	43,749	43,750	43,750	-	43,750	0%	52,500	20%	52,500	0%	52,500	0%	52,500	0%
1-1-00340-149 - Other Revenue - Engineering	41,253	92,513	45,900	61,820	-	61,820	35%	47,760	-23%	48,720	2%	49,695	2%	50,000	1%
1-1-00340-183 - Storm Drain - Connection Fees	7,900	4,200	2,550	5,000	-	5,000	96%	5,000	0%	5,000	0%	5,000	0%	5,000	0%
1-1-00340-187 - Dye Test - Drain	2,700	1,500	2,550	2,600	-	2,600	2%	2,650	2%	2,700	2%	2,700	0%	2,700	0%
00340 - Other Revenue Total	104,551	141,962	94,750	113,170	-	113,170	19%	107,910	-5%	108,920	1%	109,895	1%	110,200	0%
00790 - Cost Recovery - Work for Others															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-1-00790-199 - Cost Recovery - Work for Others	28,785	18,917	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
00790 - Cost Recovery - Work for Others Total	28,785	18,917	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
Revenue Total	142,605	172,167	94,750	113,170	-	113,170	19%	107,910	-5%	108,920	1%	109,895	1%	110,200	0%
Expense															
03100 - Transportation-General															
1-2-03100-201 - Transp - Salaries	342,178	443,798	418,385	443,832	49,310	493,142	18%	507,445	3%	517,588	2%	527,939	2%	538,501	2%
1-2-03100-203 - Transp - Benefits	79,860	107,546	103,145	105,424	17,690	123,114	19%	127,231	3%	130,867	3%	134,616	3%	138,466	3%
1-2-03100-205 - Transp - Standby Pay	5,437	3,022	5,191	5,295	-	5,295	2%	5,401	2%	5,509	2%	5,619	2%	5,731	2%
1-2-03100-206 - Transp - Overtime	11,543	11,989	16,443	16,947	-	16,947	3%	17,456	3%	17,805	2%	18,162	2%	18,525	2%
1-2-03100-220 - Transp - Business Meals and Travel	895	1,265	1,622	1,654	-	1,654	2%	1,687	2%	1,721	2%	1,760	2%	1,795	2%
1-2-03100-250 - Transp - Education and Training	8,074	6,150	8,000	8,200	-	8,200	3%	8,400	2%	8,600	2%	8,800	2%	8,976	2%
1-2-03100-275 - Transp - Software Licence Fees	7,822	17,913	17,637	19,488	-	19,488	10%	19,853	2%	20,216	2%	20,590	2%	21,001	2%
1-2-03100-280 - Transp - Memberships and Subscriptions	2,650	2,925	2,750	2,800	-	2,800	2%	2,850	2%	2,900	2%	2,950	2%	3,009	2%
1-2-03100-510 - Transp - Office Supplies	15,773	1,047	1,591	1,623	-	1,623	2%	1,655	2%	1,688	2%	1,720	2%	1,754	2%
1-2-03100-515 - Transp - Parts/Small Tools/Equipment	503	1,171	2,123	2,165	-	2,165	2%	2,208	2%	2,252	2%	2,300	2%	2,346	2%
1-2-03100-580 - Transp - Miscellaneous Services	-	8,921	8,000	-	-	-	-100%	9,500	0%	-	-100%	-	0%	-	0%
1-2-03100-615 - Transp - Consultants	54,326	109,974	269,700	96,434	-15,200	81,234	-70%	72,866	-10%	281,033	286%	72,220	-74%	73,634	2%
1-2-03100-625 - Transp - Forms\Printing	528	630	1,500	1,530	-	1,530	2%	1,560	2%	1,590	2%	1,620	2%	1,652	2%
1-2-03100-665 - Transp - Phone and internet	2,171	2,640	2,760	2,820	-	2,820	2%	2,880	2%	2,940	2%	3,000	2%	3,060	2%
03100 - Transportation-General Total	531,761	718,989	858,847	708,212	51,800	760,012	-12%	780,992	3%	994,709	27%	801,296	-19%	818,450	2%
03160 - Transportation-Vehicles															
1-2-03160-655 - Transp Vehicles - Insurance	915	967	964	983	-	983	2%	1,003	2%	1,023	2%	1,040	2%	1,061	2%
1-2-03160-677 - Transp Vehicles - Hydro	-	-	200	400	-	400	100%	400	0%	400	0%	400	0%	408	2%
1-2-03160-680 - Transp Vehicles - Maintenance	-	576	643	656	-	656	2%	669	2%	682	2%	700	3%	714	2%
1-2-03160-685 - Transp Vehicles - Fuel and Lubricants	1,142	946	1,100	1,150	-	1,150	5%	1,200	4%	1,250	4%	1,300	4%	1,326	2%
03160 - Transportation-Vehicles Total	2,057	2,490	2,907	3,189	-	3,189	10%	3,272	3%	3,355	3%	3,440	3%	3,509	2%
Expense Total	533,818	721,479	861,754	711,401	51,800	763,201	-11%	784,264	3%	998,064	27%	804,736	-19%	821,959	2%
Transportation Administration Total	-391,213	-549,313	-767,004	-598,231	51,800	-650,031	-15%	-676,354	4%	-889,144	31%	-694,841	-22%	-711,759	2%
Transportation Roads															
Expense															
03200 - Roads & Streets															
1-2-03200-590 - Roads & Streets - Misc Supplies	-	200	1,592	1,624	-	1,624	2%	1,656	2%	1,689	2%	1,720	2%	1,754	2%
1-2-03200-630 - Roads & Streets - Repairs and Maint	226,702	277,822	281,632	274,029	-	274,029	-3%	280,501	2%	288,362	3%	324,000	12%	327,947	1%
03200 - Roads & Streets Total	226,702	278,022	283,224	275,653	-	275,653	-3%	282,157	2%	290,051	3%	325,720	12%	329,701	1%
03210 - Line Painting															
1-2-03210-630 - Line Painting - Repairs and Maint	22,024	62,931	87,394	75,163	-	75,163	-14%	76,666	2%	78,177	2%	79,700	2%	81,228	2%
03210 - Line Painting Total	22,024	62,931	87,394	75,163	-	75,163	-14%	76,666	2%	78,177	2%	79,700	2%	81,228	2%
03230 - Traffic Calming															
1-2-03230-310 - Traffic Calming - Contracted Services	1,230	2,863	3,500	10,000	8,000	18,000	414%	10,200	-43%	10,400	2%	10,600	2%	10,800	2%
03230 - Traffic Calming Total	1,230	2,863	3,500	10,000	8,000	18,000	414%	10,200	-43%	10,400	2%	10,600	2%	10,800	2%
03300 - Boulevards															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-03300-310 - Boulevards - Contracted Services/Supply	551,465	557,914	532,032	542,673	-	542,673	2%	553,526	2%	564,597	2%	575,890	2%	587,408	2%
1-2-03300-590 - Boulevards - Misc Supplies	-	-	1,061	1,082	-	1,082	2%	1,104	2%	1,126	2%	1,150	2%	1,173	2%
1-2-03300-630 - Boulevards - Repairs and Maint	101,471	175,818	165,563	179,151	-	179,151	8%	173,692	-3%	177,092	2%	180,560	2%	184,118	2%
1-2-03300-678 - Boulevards - Water	83,220	75,721	104,040	93,000	-	93,000	-11%	94,860	2%	96,720	2%	98,580	2%	100,440	2%
03300 - Boulevards Total	736,156	809,452	802,696	815,906	-	815,906	2%	823,182	1%	839,535	2%	856,180	2%	873,139	2%
03310 - Sidewalks															
1-2-03310-630 - Sidewalks & Walkways - Repairs & Maint	26,796	53,293	45,182	47,086	-	47,086	4%	48,708	3%	51,148	5%	52,610	3%	53,608	2%
03310 - Sidewalks Total	26,796	53,293	45,182	47,086	-	47,086	4%	48,708	3%	51,148	5%	52,610	3%	53,608	2%
03320 - Bus Shelters															
1-2-03320-630 - Bus Shelters - Repairs and Maintenance	11,390	20,749	21,880	22,317	-	22,317	2%	22,763	2%	23,218	2%	23,680	2%	24,153	2%
03320 - Bus Shelters Total	11,390	20,749	21,880	22,317	-	22,317	2%	22,763	2%	23,218	2%	23,680	2%	24,153	2%
03510 - Signals															
1-2-03510-630 - Signals - Repairs and Maint	44,215	58,720	69,232	53,914	-	53,914	-22%	54,992	2%	56,073	2%	57,160	2%	58,247	2%
1-2-03510-677 - Signals - Hydro	4,347	3,574	4,500	4,600	-	4,600	2%	4,700	2%	4,800	2%	4,900	2%	4,998	2%
03510 - Signals Total	48,562	62,294	73,732	58,514	-	58,514	-21%	59,692	2%	60,873	2%	62,060	2%	63,245	2%
03520 - Signs															
1-2-03520-590 - Signs - Misc Supplies	-	-	2,653	-	-	-	-100%	-	0%	-	0%	-	0%	-	0%
1-2-03520-630 - Signs - Repairs and Maint	12,579	20,848	41,845	20,000	-	20,000	-52%	20,400	2%	20,800	2%	21,200	2%	21,600	2%
03520 - Signs Total	12,579	20,848	44,498	20,000	-	20,000	-55%	20,400	2%	20,800	2%	21,200	2%	21,600	2%
03530 - Lawn & Garden Waste															
1-2-03530-310 - Lawn & Garden Waste - Contracted Service	57,657	48,545	65,382	79,494	-	79,494	22%	81,094	2%	82,696	2%	84,300	2%	85,906	2%
03530 - Lawn & Garden Waste Total	57,657	48,545	65,382	79,494	-	79,494	22%	81,094	2%	82,696	2%	84,300	2%	85,906	2%
03600 - Snow & Ice Removal															
1-2-03600-310 - Snow Removal - Contracted Services	102,766	106,005	105,236	107,341	-	107,341	2%	109,488	2%	111,678	2%	113,910	2%	116,188	2%
1-2-03600-590 - Snow Removal - Misc Supplies	1,206	1,252	5,910	6,000	-	6,000	2%	6,120	2%	6,240	2%	6,360	2%	6,480	2%
03600 - Snow & Ice Removal Total	103,972	107,257	111,146	113,341	-	113,341	2%	115,608	2%	117,918	2%	120,270	2%	122,668	2%
03700 - Bridges															
1-2-03700-310 - Bridges - Contracted Services and Suppli	-	-	3,060	3,121	-	3,121	2%	-	-100%	3,247	0%	-	-100%	3,376	0%
1-2-03700-630 - Bridges - Repairs and Maint	15,553	18,546	27,030	27,571	-	27,571	2%	28,122	2%	28,684	2%	29,260	2%	29,845	2%
1-2-03700-645 - Bridges - Insurance - Property	6,931	7,059	7,595	7,747	-	7,747	2%	7,902	2%	8,060	2%	8,220	2%	8,384	2%
03700 - Bridges Total	22,483	25,604	37,685	38,439	-	38,439	2%	36,024	-6%	39,991	11%	37,480	-6%	41,605	11%
03800 - Street Lighting															
1-2-03800-630 - St. Lighting - Repairs and Maint	62,210	106,809	123,738	94,590	-	94,590	-24%	96,077	2%	97,595	2%	99,540	2%	101,530	2%
1-2-03800-677 - St. Lighting - Hydro	109,169	110,491	117,394	120,056	-	120,056	2%	122,731	2%	125,420	2%	128,120	2%	130,682	2%
03800 - Street Lighting Total	171,380	217,300	241,132	214,646	-	214,646	-11%	218,808	2%	223,015	2%	227,660	2%	232,212	2%
Expense Total	1,440,932	1,709,158	1,817,451	1,770,559	8,000	1,778,559	-2%	1,795,302	1%	1,837,822	2%	1,901,460	3%	1,939,865	2%
Transportation Roads Total	1,440,932	1,709,158	1,817,451	1,770,559	8,000	1,778,559	-2%	1,795,302	1%	1,837,822	2%	1,901,460	3%	1,939,865	2%
Drainage															
Expense															
03400 - Drainage															
1-2-03400-310 - Drainage - Contracted Services and Supp	60,725	62,710	65,696	67,010	-	67,010	2%	68,350	2%	69,717	2%	71,110	2%	72,532	2%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-03400-590 - Drainage - Misc Supplies	321	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-03400-630 - Drainage - Repairs and Maint	120,596	187,292	206,425	171,463	100,000	271,463	32%	194,893	-28%	179,378	-8%	182,920	2%	207,720	14%
03400 - Drainage Total	181,642	250,003	272,121	238,473	100,000	338,473	24%	263,243	-22%	249,095	-5%	254,030	2%	280,252	10%
Expense Total	181,642	250,003	272,121	238,473	100,000	338,473	24%	263,243	-22%	249,095	-5%	254,030	2%	280,252	10%
Drainage Total	181,642	250,003	272,121	238,473	100,000	338,473	24%	263,243	-22%	249,095	-5%	254,030	2%	280,252	10%
Transportation Services Total	-2,013,786	-2,508,473	-2,856,576	-2,607,263	159,800	-2,767,063	-3%	-2,734,899	-1%	-2,976,061	9%	-2,850,331	-4%	-2,931,876	3%
Environmental Services															
Garbage Collection															
Revenue															
00335 - User Fees															
1-1-00335-148 - Garbage Collection Fees	504,984	517,096	512,516	527,265	-	527,265	3%	533,623	1%	548,815	3%	555,094	1%	571,358	3%
00335 - User Fees Total	504,984	517,096	512,516	527,265	-	527,265	3%	533,623	1%	548,815	3%	555,094	1%	571,358	3%
Revenue Total	504,984	517,096	512,516	527,265	-	527,265	3%	533,623	1%	548,815	3%	555,094	1%	571,358	3%
Expense															
03900 - Garbage Collection															
1-2-03900-310 - Garbage Collection-Contracted Svcs/Suppl	423,958	432,732	432,234	440,879	-	440,879	2%	449,696	2%	458,690	2%	467,870	2%	477,227	2%
1-2-03900-590 - Garbage Collection-Misc Supplies	16,876	10,230	13,904	17,612	-	17,612	27%	14,324	-19%	18,540	29%	14,820	-20%	19,606	32%
03900 - Garbage Collection Total	440,834	442,961	446,138	458,491	-	458,491	3%	464,020	1%	477,230	3%	482,690	1%	496,833	3%
Expense Total	440,834	442,961	446,138	458,491	-	458,491	3%	464,020	1%	477,230	3%	482,690	1%	496,833	3%
Garbage Collection Total	64,150	74,134	66,378	68,774	-	68,774	4%	69,603	1%	71,585	3%	72,404	1%	74,525	3%
Sanitary Sewer															
Revenue															
00350 - Interest Penalties & Commissions															
4-1-00350-159 - Investment Interest - Sewer Op	14,621	18,371	10,000	10,000	-	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%
00350 - Interest Penalties & Commissions Total	14,621	18,371	10,000	10,000	-	10,000	0%	10,000	0%	10,000	0%	10,000	0%	10,000	0%
00390 - Sewer Fees															
4-1-00390-126 - Sewer Fees - User Fee	825,656	848,055	842,450	850,875	-	850,875	1%	863,640	2%	876,811	2%	894,125	2%	912,000	2%
4-1-00390-127 - Sewer Fees - Connection Fees	8,250	4,200	4,000	4,000	-	4,000	0%	4,000	0%	4,000	0%	4,000	0%	4,000	0%
4-1-00390-187 - Dye Test - Sewer	2,700	1,400	1,500	1,500	-	1,500	0%	1,500	0%	1,500	0%	1,500	0%	1,500	0%
4-1-00390-192 - Sewer Fees - CRD Sewer	-	-	-	1,390,000	-	1,390,000	0%	1,417,800	2%	1,446,156	2%	1,475,080	2%	1,504,580	2%
00390 - Sewer Fees Total	836,606	853,655	847,950	2,246,375	-	2,246,375	165%	2,286,940	2%	2,328,467	2%	2,374,705	2%	2,422,080	2%
00500 - Transfers from Reserves															
4-1-00500-170 - Transfer from accum surplus	-	-	25,665	36,776	-	36,776	43%	40,576	10%	44,510	10%	45,064	1%	42,427	-6%
4-1-00500-182 - Trsf from DCC-Sewer	1,255,495	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
00500 - Transfers from Reserves Total	1,255,495	-	25,665	36,776	-	36,776	43%	40,576	10%	44,510	10%	45,064	1%	42,427	-6%
Revenue Total	2,106,722	872,027	883,615	2,293,151	-	2,293,151	160%	2,337,516	2%	2,382,977	2%	2,429,769	2%	2,474,507	2%
Expense															
04100 - Sanitary Sewer-Admin															
4-2-04100-201 - Env Health - Salaries	35,695	40,366	38,858	39,631	-	39,631	2%	40,423	2%	41,232	2%	42,056	2%	42,897	2%
4-2-04100-203 - Env Health - Benefits	8,812	9,944	10,246	10,295	-	10,295	0%	10,604	3%	10,922	3%	11,250	3%	11,587	3%
4-2-04100-205 - Env Health - Standby Pay	4,331	2,766	5,191	5,295	-	5,295	2%	5,401	2%	5,509	2%	5,619	2%	5,731	2%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
4-2-04100-206 - Env Health - Overtime	1,469	1,138	3,109	3,170	-	3,170	2%	3,233	2%	3,298	2%	3,364	2%	3,431	2%
4-2-04100-220 - Env Health - Business Travel	-	45	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
4-2-04100-250 - Env Health - Education and Training	1,050	1,575	2,550	2,601	-	2,601	2%	2,653	2%	2,706	2%	2,760	2%	2,815	2%
4-2-04100-275 - Env Health - Software Licences	-	-	-	6,200	-	6,200	0%	6,400	3%	6,600	3%	6,800	3%	6,950	2%
4-2-04100-300 - Env Health - Contingency	-	-	46,116	42,797	-	42,797	-7%	43,646	2%	44,510	2%	46,150	4%	47,073	2%
4-2-04100-310 - Env Health - Contracted Services/Supplie	950	216	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
4-2-04100-510 - Env Health - Office Supplies	2,744	2,493	3,000	3,060	-	3,060	2%	3,125	2%	3,200	2%	3,250	2%	3,315	2%
4-2-04100-515 - Env Health - Parts/Small Tools/Equipment	-428	1,352	1,081	1,103	-	1,103	2%	1,125	2%	1,148	2%	1,170	2%	1,193	2%
4-2-04100-615 - Env Health - Consultants	1,099	2,481	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
4-2-04100-645 - Env Health - Insurance - Property	7,000	7,300	12,444	12,693	-	12,693	2%	12,947	2%	13,206	2%	13,470	2%	13,739	2%
4-2-04100-665 - Env Health - Phone and internet	515	539	541	552	-	552	2%	563	2%	574	2%	590	3%	602	2%
04100 - Sanitary Sewer-Admin Total	63,238	70,216	123,136	127,397	-	127,397	3%	130,120	2%	132,905	2%	136,479	3%	139,333	2%
04160 - Sanitary Sewer-Vehicles															
4-2-04160-655 - Env Health Vehicles - Insurance	1,051	1,073	1,122	1,144	-	1,144	2%	1,167	2%	1,190	2%	1,210	2%	1,234	2%
4-2-04160-680 - Env Health Vehicles - Maintenance	1,117	816	1,081	1,103	-	1,103	2%	1,125	2%	1,148	2%	1,170	2%	1,193	2%
4-2-04160-685 - Env Health Vehicles - Fuel and Lubricant	989	848	1,081	1,103	-	1,103	2%	1,125	2%	1,148	2%	1,170	2%	1,193	2%
04160 - Sanitary Sewer-Vehicles Total	3,156	2,737	3,284	3,350	-	3,350	2%	3,417	2%	3,486	2%	3,550	2%	3,620	2%
04200 - Sewage Collection															
4-2-04200-310 - Collection - Contracted Services/Supplie	13,875	35,217	59,517	60,707	-	60,707	2%	61,921	2%	63,160	2%	64,420	2%	65,708	2%
04200 - Sewage Collection Total	13,875	35,217	59,517	60,707	-	60,707	2%	61,921	2%	63,160	2%	64,420	2%	65,708	2%
04300 - Sewage Lift Stations															
4-2-04300-310 - Lift Stns - Contracted Services/Supplies	110,535	134,190	112,200	114,444	-	114,444	2%	116,733	2%	119,068	2%	121,450	2%	123,879	2%
4-2-04300-403 - Lift Stns - SCADA	2,746	1,950	5,814	7,731	-	7,731	33%	7,949	3%	8,370	5%	8,500	2%	6,426	-24%
4-2-04300-677 - Lift Stns - Hydro	33,323	32,108	30,702	31,316	-	31,316	2%	31,942	2%	32,581	2%	33,230	2%	33,895	2%
4-2-04300-678 - Lift Stns - Water	2,435	1,616	4,692	4,786	-	4,786	2%	4,882	2%	4,980	2%	5,080	2%	5,182	2%
04300 - Sewage Lift Stations Total	149,038	169,865	153,408	158,277	-	158,277	3%	161,506	2%	164,999	2%	168,260	2%	169,382	1%
04400 - Grinder Pumps															
4-2-04400-310 - Grinder Pumps - Contracted Serv/Supplies	14,185	6,330	21,522	21,953	-	21,953	2%	22,392	2%	22,840	2%	23,300	2%	23,766	2%
04400 - Grinder Pumps Total	14,185	6,330	21,522	21,953	-	21,953	2%	22,392	2%	22,840	2%	23,300	2%	23,766	2%
08800 - CRD Sewer Conveyance and Treatment															
4-2-08800-310 - CRD Sewer Contracted Services	-	-	-	1,390,000	-	1,390,000	0%	1,417,800	2%	1,446,156	2%	1,475,080	2%	1,504,580	2%
08800 - CRD Sewer Conveyance and Treatment Total	-	-	-	1,390,000	-	1,390,000	0%	1,417,800	2%	1,446,156	2%	1,475,080	2%	1,504,580	2%
Expense Total	243,493	284,366	360,867	1,761,684	-	1,761,684	388%	1,797,156	2%	1,833,546	2%	1,871,089	2%	1,906,389	2%
Sanitary Sewer Total	1,863,229	587,661	522,748	531,467	-	531,467	2%	540,360	2%	549,431	2%	558,680	2%	568,118	2%
Environmental Services Total	1,927,379	661,795	589,126	600,241	-	600,241	2%	609,963	2%	621,016	2%	631,084	2%	642,643	2%
Development Services															
Planning Services															
Revenue															
00310 - Permits															
1-1-00310-132 - Permits - Board of Variance	2,400	2,075	2,040	2,000	-	2,000	-2%	2,000	0%	2,000	0%	2,000	0%	2,000	0%
1-1-00310-134 - Permits - Development	31,435	17,308	20,400	20,000	-	20,000	-2%	20,000	0%	21,000	5%	21,000	0%	22,000	5%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-1-00310-135 - Permits - Development Variance	1,650	2,200	3,060	3,000	-	3,000	-2%	3,000	0%	3,000	0%	3,000	0%	3,000	0%
1-1-00310-137 - Permits - OCP Amendments	4,400	-	1,020	1,000	-	1,000	-2%	1,000	0%	1,000	0%	1,000	0%	1,000	0%
1-1-00310-139 - Permits - Rezoning	67,981	2,200	25,500	35,000	-	35,000	37%	36,000	3%	36,500	1%	37,000	1%	38,000	3%
1-1-00310-140 - Permits - Sign	4,000	1,250	2,550	2,000	-	2,000	-22%	2,000	0%	2,000	0%	2,000	0%	2,000	0%
1-1-00310-141 - Permits - Subdivision	7,650	6,200	5,100	5,000	-	5,000	-2%	5,000	0%	5,500	10%	5,500	0%	5,500	0%
1-1-00310-143 - Permits - Secondary Suites	39,000	41,200	40,800	41,000	-	41,000	0%	41,800	2%	42,600	2%	43,500	2%	44,400	2%
1-1-00310-199 - Permits - Other	16,358	7,924	5,100	8,000	-	8,000	57%	8,000	0%	8,000	0%	8,000	0%	8,000	0%
00310 - Permits Total	174,874	80,357	105,570	117,000	-	117,000	11%	118,800	2%	121,600	2%	123,000	1%	125,900	2%
00790 - Cost Recovery - Work for Others															
1-1-00790-142 - Cost Recovery - Planning	476	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
00790 - Cost Recovery - Work for Others Total	476	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
Revenue Total	175,350	80,357	105,570	117,000	-	117,000	11%	118,800	2%	121,600	2%	123,000	1%	125,900	2%
Expense															
05100 - Planning and Development Services															
1-2-05100-201 - Planning - Salaries	317,630	326,300	340,006	344,907	-	344,907	1%	353,700	3%	360,774	2%	367,989	2%	375,349	2%
1-2-05100-203 - Planning - Benefits	72,063	79,522	78,975	77,211	-	77,211	-2%	79,800	3%	82,194	3%	84,660	3%	87,199	3%
1-2-05100-206 - Planning - Overtime	8,407	8,735	13,222	13,411	-	13,411	1%	13,756	3%	14,031	2%	14,311	2%	14,598	2%
1-2-05100-220 - Planning - Business Meals and Travel	38	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-05100-250 - Planning - Education and Training	6,106	9,046	15,520	15,830	-	15,830	2%	16,140	2%	16,460	2%	16,790	2%	17,126	2%
1-2-05100-275 - Planning - Software Licences	1,668	1,521	2,200	2,240	-	2,240	2%	2,280	2%	2,320	2%	2,360	2%	2,407	2%
1-2-05100-280 - Planning - Memberships and Subscriptions	2,744	3,985	2,750	2,810	-	2,810	2%	2,870	2%	2,930	2%	2,990	2%	3,050	2%
1-2-05100-310 - Planning - Contracted Services/Supplies	137	3,868	1,500	-	-	-	-100%	6,100	0%	-	-100%	1,650	0%	1,683	2%
1-2-05100-510 - Planning - Office Supplies	1,330	913	2,380	2,430	-	2,430	2%	2,480	2%	2,530	2%	2,580	2%	2,632	2%
1-2-05100-580 - Planning - Misc Services	849	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-05100-615 - Planning - Consultants	336	22,734	135,000	-	182,476	182,476	35%	180,000	-1%	170,000	-6%	50,000	-71%	15,000	-70%
1-2-05100-665 - Planning - Phone and internet	780	780	780	780	-	780	0%	780	0%	780	0%	800	3%	816	2%
05100 - Planning and Development Services Total	412,089	457,405	592,333	459,619	182,476	642,095	8%	657,906	2%	652,019	-1%	544,130	-17%	519,860	-4%
Expense Total	412,089	457,405	592,333	459,619	182,476	642,095	8%	657,906	2%	652,019	-1%	544,130	-17%	519,860	-4%
Planning Services Total	-236,739	-377,048	-486,763	-342,619	182,476	-525,095	8%	-539,106	3%	-530,419	-2%	-421,130	-21%	-393,960	-6%
Economic Development															
Expense															
05500 - Economic Development															
1-2-05500-280 - Economic Dev - Memberships and Subscript	18,963	18,963	19,000	22,701	-	22,701	19%	23,155	2%	23,618	2%	24,090	2%	24,572	2%
1-2-05500-310 - Economic Dev - Contracted Services	3,000	3,000	3,000	3,000	-	3,000	0%	3,000	0%	3,000	0%	3,060	2%	3,121	2%
1-2-05500-590 - Economic Dev - Misc Supplies	175	16	2,040	2,081	-	2,081	2%	2,123	2%	2,165	2%	2,210	2%	2,254	2%
1-2-05500-615 - Economic Dev - Consultants	-	-	60,000	-	120,000	120,000	100%	-	-100%	-	0%	-	0%	-	0%
05500 - Economic Development Total	22,138	21,979	84,040	27,782	120,000	147,782	76%	28,278	-81%	28,783	2%	29,360	2%	29,947	2%
Expense Total	22,138	21,979	84,040	27,782	120,000	147,782	76%	28,278	-81%	28,783	2%	29,360	2%	29,947	2%
Economic Development Total	22,138	21,979	84,040	27,782	120,000	147,782	76%	28,278	-81%	28,783	2%	29,360	2%	29,947	2%
Development Services Total	-258,877	-399,027	-570,803	-370,401	302,476	-672,877	18%	-567,384	-16%	-559,202	-1%	-450,490	-19%	-423,907	-6%
Parks Services															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
Parks Services															
Expense															
07100 - Parks, Rec & Culture-General															
1-2-07100-201 - Parks & Rec - Salaries	281,201	299,341	298,888	304,835	29,937	334,772	12%	355,327	6%	362,433	2%	369,681	2%	377,075	2%
1-2-07100-203 - Parks & Rec - Benefits	75,342	87,913	85,857	83,648	5,190	88,838	3%	93,648	5%	96,458	3%	99,352	3%	102,332	3%
1-2-07100-205 - Parks & Rec - Standby Pay	16,046	18,842	17,119	17,461	-	17,461	2%	17,810	2%	18,166	2%	18,529	2%	18,900	2%
1-2-07100-206 - Parks & Rec - Overtime	17,757	25,859	15,849	16,167	1,538	17,705	12%	18,844	6%	19,221	2%	19,601	2%	20,002	2%
1-2-07100-220 - Parks & Rec - Business Meals and Travel	1	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-07100-250 - Parks & Rec - Education and Training	81	1,298	2,040	4,000	-	4,000	96%	2,123	-47%	2,165	2%	2,210	2%	2,254	2%
1-2-07100-280 - Parks & Rec - Memberships & Subscription	-	-	306	312	-	312	2%	318	2%	324	2%	330	2%	337	2%
1-2-07100-510 - Parks & Rec - Office Supplies	-	620	367	374	-	374	2%	381	2%	389	2%	400	3%	408	2%
1-2-07100-515 - Parks & Rec - Parts/Small Tools/Equipmen	3,982	4,477	5,416	5,524	-	5,524	2%	5,634	2%	5,747	2%	5,860	2%	5,977	2%
1-2-07100-580 - Parks & Rec - Misc Services	-	835	530	541	-	541	2%	552	2%	563	2%	574	1%	585	2%
1-2-07100-590 - Parks & Rec - Misc Supplies	10,516	14,659	10,822	11,038	-	11,038	2%	11,259	2%	11,484	2%	11,710	2%	11,944	2%
1-2-07100-615 - Parks & Rec - Consultants	6,324	7,005	9,527	9,718	-	9,718	2%	9,912	2%	10,110	2%	10,310	2%	10,516	2%
1-2-07100-635 - Parks & Rec - Equipment Repairs	1,176	2,022	2,162	3,000	-	3,000	39%	3,060	2%	3,120	2%	3,180	2%	3,240	2%
1-2-07100-665 - Parks & Rec - Phone and internet	2,990	3,216	3,145	3,205	-	3,205	2%	3,270	2%	3,333	2%	3,400	2%	3,468	2%
1-2-07100-685 - Parks & Rec - Equipment Fuel and Lubrica	2,157	2,904	2,200	2,250	-	2,250	2%	2,300	2%	2,350	2%	2,400	2%	2,448	2%
07100 - Parks, Rec & Culture-General Total	417,574	468,992	454,228	462,073	36,665	498,738	10%	524,438	5%	535,863	2%	547,533	2%	559,482	2%
07150 - Parks, Rec & Culture-Building															
1-2-07150-580 - Parks Bldg - Misc Services	381	2,534	2,040	2,081	-	2,081	2%	2,123	2%	2,165	2%	2,210	2%	2,254	2%
1-2-07150-590 - Parks Bldg - Misc Supplies	470	1,390	1,081	1,103	-	1,103	2%	1,125	2%	1,148	2%	1,170	2%	1,193	2%
07150 - Parks, Rec & Culture-Building Total	851	3,924	3,121	3,184	-	3,184	2%	3,248	2%	3,313	2%	3,380	2%	3,447	2%
07160 - Parks, Rec & Culture-Vehicles															
1-2-07160-655 - Parks, Rec & Culture - Vehicle Insurance	8,701	10,520	9,155	9,337	700	10,037	10%	10,224	2%	10,413	2%	10,610	2%	10,810	2%
1-2-07160-680 - Parks, Rec & Culture - Vehicle Main.	14,890	11,809	11,400	11,630	-	11,630	2%	11,862	2%	12,101	2%	12,330	2%	12,574	2%
1-2-07160-685 - Parks, Rec & Culture - Vehicle Fuel	12,983	14,739	14,045	14,335	-	14,335	2%	14,628	2%	14,923	2%	15,230	2%	15,535	2%
07160 - Parks, Rec & Culture-Vehicles Total	36,574	37,067	34,600	35,302	700	36,002	4%	36,714	2%	37,437	2%	38,170	2%	38,919	2%
07210 - View Royal Park															
1-2-07210-580 - VR Park - Misc Services	3,434	7,571	41,152	7,725	35,000	42,725	4%	10,349	-76%	10,475	1%	10,600	1%	10,759	2%
1-2-07210-590 - VR Park - Misc Supplies	7,850	7,687	5,610	5,722	-	5,722	2%	5,936	4%	6,053	2%	6,170	2%	6,291	2%
1-2-07210-678 - VR Park - Water	6,274	5,486	4,590	5,000	100	5,100	11%	5,400	6%	5,500	2%	5,600	2%	5,700	2%
07210 - View Royal Park Total	17,558	20,744	51,352	18,447	35,100	53,547	4%	21,685	-60%	22,028	2%	22,370	2%	22,750	2%
07220 - Centennial Park															
1-2-07220-310 - Centennial - Contracted Services/Supplie	3,786	3,634	3,784	3,860	-	3,860	2%	3,937	2%	4,016	2%	4,100	2%	4,182	2%
1-2-07220-580 - Centennial - Misc Services	23,300	6,562	7,804	8,310	51,500	59,810	666%	12,970	-78%	14,130	9%	14,590	3%	14,805	1%
1-2-07220-590 - Centennial - Misc Supplies	9,789	10,455	7,222	7,366	-	7,366	2%	7,513	2%	7,663	2%	7,820	2%	7,976	2%
1-2-07220-677 - Centennial - Hydro	-	1,248	1,918	1,946	-	1,946	1%	1,725	-11%	1,755	2%	1,790	2%	1,826	2%
1-2-07220-678 - Centennial - Water	454	327	530	541	-	541	2%	552	2%	563	2%	570	1%	581	2%
07220 - Centennial Park Total	37,330	22,227	21,258	22,023	51,500	73,523	246%	26,697	-64%	28,127	5%	28,870	3%	29,370	2%
07230 - Portage Park															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-2-07230-310 - Portage - Contracted Services/Supplies	6,140	9,064	22,103	22,545	-	22,545	2%	22,996	2%	23,456	2%	23,920	2%	24,399	2%
1-2-07230-580 - Portage - Misc Services	254	927	1,061	1,082	1,200	2,282	115%	2,854	25%	2,876	1%	2,898	1%	2,920	1%
1-2-07230-590 - Portage - Misc Supplies	1,568	2,870	3,754	3,829	-	3,829	2%	3,906	2%	3,984	2%	4,060	2%	4,141	2%
1-2-07230-678 - Portage - Water	2,951	1,779	2,162	2,205	-	2,205	2%	2,249	2%	2,294	2%	2,340	2%	2,387	2%
07230 - Portage Park Total	10,913	14,640	29,080	29,661	1,200	30,861	6%	32,005	4%	32,610	2%	33,218	2%	33,847	2%
07235 - Welland Legacy Park															
1-2-07235-310 - Welland Legacy Park - Contracted Service	13,837	6,919	14,114	14,396	-	14,396	2%	14,684	2%	14,978	2%	15,280	2%	15,586	2%
1-2-07235-580 - Welland Legacy Park - Misc Services	1,246	216	510	520	-	520	2%	530	2%	541	2%	550	2%	561	2%
1-2-07235-590 - Welland Legacy Park - Misc Supplies	2,823	9,301	5,020	1,040	1,500	2,540	-49%	1,060	-58%	1,082	2%	1,100	2%	1,122	2%
07235 - Welland Legacy Park Total	17,906	16,436	19,644	15,956	1,500	17,456	-11%	16,274	-7%	16,601	2%	16,930	2%	17,269	2%
07240 - Aldersmith Park															
1-2-07240-580 - Aldersmith - Misc Services	188	237	541	551	-	551	2%	562	2%	574	2%	590	3%	602	2%
1-2-07240-590 - Aldersmith - Misc Supplies	841	850	1,081	1,103	-	1,103	2%	1,125	2%	1,148	2%	1,170	2%	1,193	2%
1-2-07240-678 - Aldersmith - Water	386	444	636	649	-	649	2%	662	2%	675	2%	690	2%	704	2%
07240 - Aldersmith Park Total	1,415	1,531	2,258	2,303	-	2,303	2%	2,349	2%	2,397	2%	2,450	2%	2,499	2%
07241 - Chilco Park															
1-2-07241-580 - Chilco Park - Misc Services	241	211	1,541	552	-	552	-64%	563	2%	574	2%	610	6%	622	2%
1-2-07241-590 - Chilco Park - Misc Supplies	1,409	2,426	2,887	2,945	-	2,945	2%	3,004	2%	3,064	2%	3,130	2%	3,193	2%
1-2-07241-678 - Chilco Park - Water	5,230	3,785	4,080	4,162	-	4,162	2%	4,245	2%	4,330	2%	4,420	2%	4,508	2%
07241 - Chilco Park Total	6,880	6,422	8,508	7,659	-	7,659	-10%	7,812	2%	7,968	2%	8,160	2%	8,323	2%
07242 - Burnside Watkiss Park															
1-2-07242-310 - Burnside/Watkiss Park - Contracted Servi	11,301	10,734	10,200	-	-	-	-100%	-	0%	-	0%	-	0%	-	0%
1-2-07242-580 - Burnside/Watkiss Park - Misc Services	3,416	32	1,020	-	-	-	-100%	-	0%	-	0%	-	0%	-	0%
1-2-07242-590 - Burnside/Watkiss Park - Misc Supplies	62	86	510	-	-	-	-100%	-	0%	-	0%	-	0%	-	0%
07242 - Burnside Watkiss Park Total	14,780	10,852	11,730	-	-	-	-100%	-	0%	-	0%	-	0%	-	0%
07250 - Small Parks & Greenspaces															
1-2-07250-310 - Small Parks - Contracted Services/Suppli	8,400	8,271	22,416	34,624	-	34,624	54%	34,836	1%	35,052	1%	35,570	1%	36,102	1%
1-2-07250-580 - Small Parks - Misc Services	6,347	19,598	13,755	17,322	-	17,322	26%	23,825	38%	37,582	58%	38,590	3%	43,342	12%
1-2-07250-590 - Small Parks - Misc Supplies	21,469	18,360	20,910	22,048	-	22,048	5%	22,485	2%	22,931	2%	23,380	2%	23,844	2%
1-2-07250-677 - Small Parks - Hydro	978	972	955	974	-	974	2%	993	2%	1,013	2%	1,030	2%	1,051	2%
1-2-07250-678 - Small Parks - Water	6,508	7,655	4,162	4,245	-	4,245	2%	4,330	2%	4,417	2%	4,510	2%	4,600	2%
07250 - Small Parks & Greenspaces Total	43,701	54,856	62,198	79,213	-	79,213	27%	86,469	9%	100,995	17%	103,080	2%	108,939	6%
07300 - Park Trees															
1-2-07300-310 - Park Trees - Contracted Services/Supplie	19,875	11,200	10,200	10,404	-	10,404	2%	10,612	2%	10,824	2%	11,040	2%	11,261	2%
1-2-07300-590 - Park Trees - Misc Supplies	-	-	324	330	10,000	20,330	3088%	337	-97%	344	2%	350	2%	357	2%
07300 - Park Trees Total	19,875	11,200	10,524	10,734	10,000	20,734	97%	10,949	-47%	11,168	2%	11,390	2%	11,618	2%
Expense Total	625,356	668,890	708,501	686,555	136,665	823,220	16%	768,640	-7%	798,507	4%	815,551	2%	836,463	3%
Parks Services Total	625,356	668,890	708,501	686,555	136,665	823,220	16%	768,640	-7%	798,507	4%	815,551	2%	836,463	3%
Parks Services Total	625,356	668,890	708,501	686,555	136,665	823,220	16%	768,640	-7%	798,507	4%	815,551	2%	836,463	3%
Recreation & Culture Services															
Library Services															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
Expense															
07600 - Library Services															
1-2-07600-330 - Library Services	515,184	515,461	515,969	552,158	-	552,158	7%	563,100	2%	574,260	2%	585,650	2%	597,350	2%
07600 - Library Services Total	515,184	515,461	515,969	552,158	-	552,158	7%	563,100	2%	574,260	2%	585,650	2%	597,350	2%
Expense Total	515,184	515,461	515,969	552,158	-	552,158	7%	563,100	2%	574,260	2%	585,650	2%	597,350	2%
Library Services Total	515,184	515,461	515,969	552,158	-	552,158	7%	563,100	2%	574,260	2%	585,650	2%	597,350	2%
Recreation Services															
Expense															
07500 - Recreation Services															
1-2-07500-330 - Recreation Services	729,656	726,451	746,000	753,874	-	753,874	1%	838,300	11%	786,175	-6%	802,530	2%	819,300	2%
07500 - Recreation Services Total	729,656	726,451	746,000	753,874	-	753,874	1%	838,300	11%	786,175	-6%	802,530	2%	819,300	2%
Expense Total	729,656	726,451	746,000	753,874	-	753,874	1%	838,300	11%	786,175	-6%	802,530	2%	819,300	2%
Recreation Services Total	729,656	726,451	746,000	753,874	-	753,874	1%	838,300	11%	786,175	-6%	802,530	2%	819,300	2%
Recreation & Culture Services Total	1,244,840	1,241,912	1,261,969	1,306,032	-	1,306,032	3%	1,401,400	7%	1,360,435	-3%	1,388,180	2%	1,416,650	2%
Fiscal Services															
Property Taxes															
Revenue															
00100 - General Municipal Property Tax															
1-1-00100-100 - Property Taxes Residential	5,621,351	6,085,117	5,930,479	6,275,981	99,086	6,375,067	7%	6,636,642	4%	6,856,942	3%	7,046,802	3%	7,286,297	3%
1-1-00100-101 - Property Taxes Utilities	12,872	13,348	12,968	13,132	-	13,132	1%	13,372	2%	13,433	0%	13,257	-1%	13,009	-2%
1-1-00100-103 - Property Taxes Industrial - Light	26,229	27,491	26,543	25,657	-	25,657	-3%	26,149	2%	26,275	0%	25,915	-1%	25,407	-2%
1-1-00100-104 - Property Taxes Business/Other	2,379,048	2,551,686	2,712,788	2,709,685	46,629	2,756,314	2%	2,877,962	4%	2,981,263	4%	3,071,669	3%	3,185,865	4%
1-1-00100-105 - Property Taxes Recreation	56,210	60,353	55,341	56,040	-	56,040	1%	57,066	2%	57,328	0%	56,576	-1%	55,518	-2%
1-1-00100-106 - Property Taxes Farm	1,330	1,266	1,447	1,364	-	1,364	-6%	1,391	2%	1,398	1%	1,378	-1%	1,350	-2%
00100 - General Municipal Property Tax Total	8,097,041	8,739,262	8,739,566	9,081,859	145,715	9,227,574	6%	9,612,582	4%	9,936,639	3%	10,215,597	3%	10,567,446	3%
00110 - Payment in Lieu of Taxes															
1-1-00110-110 - PILT Federal	1,544	1,549	1,630	1,660	-	1,660	2%	1,700	2%	1,730	2%	1,765	2%	1,765	0%
1-1-00110-112 - PILT Prov Govt Agencies	17,640	3,340	13,000	13,000	-	13,000	0%	13,000	0%	13,000	0%	13,000	0%	13,000	0%
1-1-00110-120 - PILT BC Hydro	45,652	48,600	43,860	44,740	-	44,740	2%	45,630	2%	46,540	2%	47,470	2%	47,470	0%
00110 - Payment in Lieu of Taxes Total	64,836	53,488	58,490	59,400	-	59,400	2%	60,330	2%	61,270	2%	62,235	2%	62,235	0%
00120 - 1% Utility Tax															
1-1-00120-120 - 1% Utility Tax BC Hydro	89,992	91,842	91,842	96,096	-	96,096	5%	95,000	-1%	95,000	0%	95,000	0%	95,000	0%
1-1-00120-121 - 1% Utility Tax Telus	8,815	8,798	8,798	8,556	-	8,556	-3%	8,800	3%	8,800	0%	8,800	0%	8,800	0%
1-1-00120-122 - 1% Utility Tax Cable	13,415	12,998	13,000	12,502	-	12,502	-4%	13,000	4%	13,000	0%	13,000	0%	13,000	0%
1-1-00120-123 - 1% Utility Tax Fortis BC	16,070	17,566	17,565	14,583	-	14,583	-17%	17,500	20%	17,500	0%	17,500	0%	17,500	0%
00120 - 1% Utility Tax Total	128,292	131,204	131,205	131,737	-	131,737	0%	134,300	2%	134,300	0%	134,300	0%	134,300	0%
Revenue Total	8,290,169	8,923,954	8,929,261	9,272,996	145,715	9,418,711	5%	9,807,212	4%	10,132,209	3%	10,412,132	3%	10,763,981	3%
Property Taxes Total	8,290,169	8,923,954	8,929,261	9,272,996	145,715	9,418,711	5%	9,807,212	4%	10,132,209	3%	10,412,132	3%	10,763,981	3%
Other Fiscal Services															
Revenue															
00350 - Interest, Penalties and Commissions															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-1-00350-158 - Interest on Bank Accounts	205,508	350,068	50,000	50,000	-	50,000	0%	50,000	0%	50,000	0%	50,000	0%	50,000	0%
1-1-00350-159 - Investment Interest	-2,825	-13,028	50,000	50,000	-	50,000	0%	50,000	0%	50,000	0%	50,000	0%	50,000	0%
1-1-00350-160 - 10% Property Tax Penalty	45,406	42,102	40,000	42,000	-	42,000	5%	42,000	0%	42,000	0%	42,000	0%	42,000	0%
1-1-00350-161 - Interest on Arrears	6,274	7,269	8,000	8,000	-	8,000	0%	8,000	0%	8,000	0%	8,000	0%	8,000	0%
1-1-00350-162 - Interest on Delinquent	1,158	561	1,000	1,000	-	1,000	0%	1,000	0%	1,000	0%	1,000	0%	1,000	0%
1-1-00350-163 - Commission on School Tax	6,343	6,667	6,000	6,700	-	6,700	12%	7,000	4%	7,000	0%	7,000	0%	7,000	0%
00350 - Interest, Penalties and Commissions Total	261,864	393,640	155,000	157,700	-	157,700	2%	158,000	0%	158,000	0%	158,000	0%	158,000	0%
Revenue Total	261,864	393,640	155,000	157,700	-	157,700	2%	158,000	0%	158,000	0%	158,000	0%	158,000	0%
Expense															
08100 - General															
1-2-08100-750 - Fiscal Services - Bank Charges - General	4,654	6,211	5,306	5,412	-	5,412	2%	5,520	2%	5,631	2%	5,740	2%	5,855	2%
1-2-08100-752 - Fiscal Services - Prop Tax Adjustments	1,476	4	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-08100-753 - Fiscal Services - Bad Debts	9,070	4,779	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-08100-755 - Fiscal Services - Interest	13,212	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
1-2-08100-759 - Interest on prepayments/deposits	2,403	18,021	12,500	12,500	-	12,500	0%	12,500	0%	12,500	0%	12,500	0%	12,750	2%
08100 - General Total	30,815	29,015	17,806	17,912	-	17,912	1%	18,020	1%	18,131	1%	18,240	1%	18,605	2%
Expense Total	30,815	29,015	17,806	17,912	-	17,912	1%	18,020	1%	18,131	1%	18,240	1%	18,605	2%
Other Fiscal Services Total	231,049	364,624	137,194	139,788	-	139,788	2%	139,980	0%	139,869	0%	139,760	0%	139,395	0%
Grants and Contributions															
Revenue															
00390 - Contributions and Donations															
1-1-00390-199 - Contributions and Donations	33,687	5,526	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
00390 - Contributions and Donations Total	33,687	5,526	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
00400 - Unconditional Grants															
1-1-00400-164 - Small Communities Protection Grant	385,643	383,213	380,000	380,000	-	380,000	0%	380,000	0%	380,000	0%	380,000	0%	380,000	0%
1-1-00400-167 - Unconditional Transfer - Local	95,752	111,452	90,000	152,400	-	152,400	69%	-	-100%	-	0%	-	0%	-	0%
00400 - Unconditional Grants Total	481,395	494,665	470,000	532,400	-	532,400	13%	380,000	-29%	380,000	0%	380,000	0%	380,000	0%
00420 - Conditional Grants															
1-1-00420-110 - Conditional Tsfr - Federal	4,558	-	6,000	6,000	-	6,000	0%	6,000	0%	4,500	-25%	4,500	0%	4,500	0%
1-1-00420-111 - Conditional Tsfr - Provincial	7,519	71,862	59,915	3,000	43,738	46,738	-22%	3,000	-94%	3,000	0%	3,000	0%	3,000	0%
1-1-00420-166 - Conditional Tsfr - Provincial - Casino	2,070,736	2,051,609	2,000,000	2,050,000	-	2,050,000	3%	2,050,000	0%	2,050,000	0%	2,050,000	0%	2,050,000	0%
1-1-00420-168 - Community Works Funds (Gas Tax)	469,633	962,862	470,000	493,000	-	493,000	5%	493,000	0%	515,750	5%	515,750	0%	538,350	4%
00420 - Conditional Grants Total	2,552,445	3,086,334	2,535,915	2,552,000	43,738	2,595,738	2%	2,552,000	-2%	2,573,250	1%	2,573,250	0%	2,595,850	1%
Revenue Total	3,067,527	3,586,524	3,005,915	3,084,400	43,738	3,128,138	4%	2,932,000	-6%	2,953,250	1%	2,953,250	0%	2,975,850	1%
Grants and Contributions Total	3,067,527	3,586,524	3,005,915	3,084,400	43,738	3,128,138	4%	2,932,000	-6%	2,953,250	1%	2,953,250	0%	2,975,850	1%
Reserves															
Revenue															
00500 - Transfer from Reserves/Deferred Revenue															
1-1-00500-172 - Transfer from reserve-police protection	8,637	-	25,200	85,400	42,700	128,100	408%	131,100	2%	134,300	2%	137,700	3%	141,100	2%
1-1-00500-188 - Transfer from reserve-future op exp	15,800	-	25,000	-	100,000	100,000	300%	4,500	-96%	-	-100%	-	0%	-	0%
00500 - Transfer from Reserves/Deferred Revenue Total	24,437	-	50,200	85,400	142,700	228,100	354%	135,600	-41%	134,300	-1%	137,700	3%	141,100	2%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
Revenue Total	24,437	-	50,200	85,400	142,700	228,100	354%	135,600	-41%	134,300	-1%	137,700	3%	141,100	2%
Expense															
01002 - Capital Works and Land															
1-2-01002-860 - Capital Works and Land - Tsfr to reserve	60,000	60,000	60,000	60,000	-	60,000	0%	60,000	0%	60,000	0%	60,000	0%	60,000	0%
01002 - Capital Works and Land Total	60,000	60,000	60,000	60,000	-	60,000	0%	60,000	0%	60,000	0%	60,000	0%	60,000	0%
01009 - Fire Equipment															
1-2-01009-860 - Fire Equipment - Tsfr to reserve	58,530	30,000	30,000	30,000	-	30,000	0%	30,000	0%	30,000	0%	30,000	0%	30,000	0%
01009 - Fire Equipment Total	58,530	30,000	30,000	30,000	-	30,000	0%	30,000	0%	30,000	0%	30,000	0%	30,000	0%
01010 - Machinery and Equipment															
1-2-01010-860 - Transfer to M & E Reserve	72,500	61,710	61,710	63,500	-	63,500	3%	63,500	0%	63,500	0%	63,500	0%	63,500	0%
01010 - Machinery and Equipment Total	72,500	61,710	61,710	63,500	-	63,500	3%	63,500	0%	63,500	0%	63,500	0%	63,500	0%
01012 - Police Capitalization															
1-2-01012-860 - Police Capitalization - Tsfr to reserve	-	13,619	2,000	2,000	-	2,000	0%	2,000	0%	2,000	0%	2,000	0%	2,000	0%
01012 - Police Capitalization Total	-	13,619	2,000	2,000	-	2,000	0%	2,000	0%	2,000	0%	2,000	0%	2,000	0%
01013 - Police Operating															
1-2-01013-860 - Police Operating - Tsfr to reserve	307,876	297,588	-	17,000	-	17,000	0%	17,000	0%	17,000	0%	17,000	0%	17,000	0%
01013 - Police Operating Total	307,876	297,588	-	17,000	-	17,000	0%	17,000	0%	17,000	0%	17,000	0%	17,000	0%
01021 - Future Operating Expenditures BL 959															
1-2-01021-860 - Trsf to Reserve-Future Operating Exp	228,980	260,959	260,959	100,000	-	100,000	-62%	100,000	0%	100,000	0%	100,000	0%	100,000	0%
01021 - Future Operating Expenditures BL 959 Total	228,980	260,959	260,959	100,000	-	100,000	-62%	100,000	0%	100,000	0%	100,000	0%	100,000	0%
01022 - Capital Renewal BL 960															
1-2-01022-860 - Trsf to Reserve-Capital Renewal	80,000	80,000	80,000	248,000	-	248,000	210%	112,000	-55%	200,000	79%	200,000	0%	200,000	0%
01022 - Capital Renewal BL 960 Total	80,000	80,000	80,000	248,000	-	248,000	210%	112,000	-55%	200,000	79%	200,000	0%	200,000	0%
01023 - Parks Improvements BL 961															
1-2-01023-860 - Trsf to Reserve-Parks Improvements	65,000	85,000	85,000	105,000	-	105,000	24%	125,000	19%	125,000	0%	125,000	0%	125,000	0%
01023 - Parks Improvements BL 961 Total	65,000	85,000	85,000	105,000	-	105,000	24%	125,000	19%	125,000	0%	125,000	0%	125,000	0%
08670 - Sewer System Reserve															
4-2-08670-860 - Transfers to Reserves	1,339,776	109,913	86,800	86,800	-	86,800	0%	86,800	0%	86,800	0%	86,800	0%	86,800	0%
08670 - Sewer System Reserve Total	1,339,776	109,913	86,800	86,800	-	86,800	0%	86,800	0%	86,800	0%	86,800	0%	86,800	0%
Expense Total	2,212,662	998,789	666,469	712,300	-	712,300	7%	596,300	-16%	684,300	15%	684,300	0%	684,300	0%
Reserves Total	-2,188,225	998,789	-616,269	-626,900	142,700	-484,200	-21%	-460,700	-5%	-550,000	19%	-546,600	-1%	-543,200	-1%
DCCs															
Revenue															
00500 - Transfer from Reserves/Deferred Revenue															
1-1-00500-184 - Transfer from DCC's	2,501,035	-	-	-	-	-	0%	5,000	0%	145,000	2800%	-	-100%	-	0%
00500 - Transfer from Reserves/Deferred Revenue Total	2,501,035	-	-	-	-	-	0%	5,000	0%	145,000	2800%	-	-100%	-	0%
Revenue Total	2,501,035	-	-	-	-	-	0%	5,000	0%	145,000	2800%	-	-100%	-	0%
DCCs Total	2,501,035	-	-	-	-	-	0%	5,000	0%	145,000	2800%	-	-100%	-	0%
Casino Reserve Account															
Revenue															
00557 - Trsfr from Surplus-Casino Revenue															

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
1-1-00557-866 - Trsf from Surplus-Casino Revenue	1,309,398	1,446,306	1,561,908	1,057,943	442,738	1,500,681	-4%	1,299,369	-13%	1,355,244	4%	1,193,599	-12%	1,138,369	-5%
00557 - Trsf from Surplus-Casino Revenue Total	1,309,398	1,446,306	1,561,908	1,057,943	442,738	1,500,681	-4%	1,299,369	-13%	1,355,244	4%	1,193,599	-12%	1,138,369	-5%
Revenue Total	1,309,398	1,446,306	1,561,908	1,057,943	442,738	1,500,681	-4%	1,299,369	-13%	1,355,244	4%	1,193,599	-12%	1,138,369	-5%
Expense															
01018 - Reserve Account (Appropriated Surplus)															
1-2-01018-863 - Transfer to Casino Reserve	4,555,678	2,051,609	2,000,000	2,050,000	-	2,050,000	3%	2,050,000	0%	2,050,000	0%	2,050,000	0%	2,050,000	0%
01018 - Reserve Account (Appropriated Surplus) Total	4,555,678	2,051,609	2,000,000	2,050,000	-	2,050,000	3%	2,050,000	0%	2,050,000	0%	2,050,000	0%	2,050,000	0%
Expense Total	4,555,678	2,051,609	2,000,000	2,050,000	-	2,050,000	3%	2,050,000	0%	2,050,000	0%	2,050,000	0%	2,050,000	0%
Casino Reserve Account Total	-3,246,279	-605,303	-438,092	-992,057	442,738	-549,319	25%	-750,631	37%	-694,756	-7%	-856,401	23%	-911,631	6%
Gas Tax Reserve Account															
Revenue															
00558 - Trsf from Surplus-Gas Tax															
1-1-00558-866 - Trsf from Surplus-Gas Tax	-	29,838	130,000	-	54,000	54,000	-58%	78,000	44%	30,000	-62%	-	-100%	-	0%
00558 - Trsf from Surplus-Gas Tax Total	-	29,838	130,000	-	54,000	54,000	-58%	78,000	44%	30,000	-62%	-	-100%	-	0%
Revenue Total	-	29,838	130,000	-	54,000	54,000	-58%	78,000	44%	30,000	-62%	-	-100%	-	0%
Expense															
01018 - Reserve Account (Appropriated Surplus)															
1-2-01018-862 - Transfer to CWF (Gas Tax) Reserve	478,934	983,955	470,000	493,000	-	493,000	5%	493,000	0%	515,750	5%	515,750	0%	538,350	4%
01018 - Reserve Account (Appropriated Surplus) Total	478,934	983,955	470,000	493,000	-	493,000	5%	493,000	0%	515,750	5%	515,750	0%	538,350	4%
Expense Total	478,934	983,955	470,000	493,000	-	493,000	5%	493,000	0%	515,750	5%	515,750	0%	538,350	4%
Gas Tax Reserve Account Total	478,934	-954,117	-340,000	493,000	54,000	-439,000	29%	-415,000	-5%	-485,750	17%	515,750	-206%	538,350	4%
Surplus															
Revenue															
00500 - Transfer from Reserves/Deferred Revenue															
1-1-00500-170 - Transfer from prior year surplus	63,674	45,010	226,000	65,500	77,500	143,000	-37%	60,000	-58%	60,000	0%	60,000	0%	60,000	0%
00500 - Transfer from Reserves/Deferred Revenue Total	63,674	45,010	226,000	65,500	77,500	143,000	-37%	60,000	-58%	60,000	0%	60,000	0%	60,000	0%
Revenue Total	63,674	45,010	226,000	65,500	77,500	143,000	-37%	60,000	-58%	60,000	0%	60,000	0%	60,000	0%
Expense															
01018 - Reserve Account (Appropriated Surplus)															
1-2-01018-860 - Transfer to appropriated reserve account	3,300	1,800	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
01018 - Reserve Account (Appropriated Surplus) Total	3,300	1,800	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
08910 - Tfrs to General Capital Fund															
1-2-08910-865 - Transfer to Gen Capital Fund	9,552	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
08910 - Tfrs to General Capital Fund Total	9,552	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
Expense Total	12,852	1,800	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
Surplus Total	50,823	43,210	226,000	65,500	77,500	143,000	-37%	60,000	-58%	60,000	0%	60,000	0%	60,000	0%
Amortization															
Revenue															
00795 - Transfer from Equity															
1-1-00795-199 - Trf from Invest in Non Financial Assets	2,631,384	2,650,036	2,679,400	2,732,988	-	2,732,988	2%	2,787,648	2%	2,843,400	2%	2,900,270	2%	2,958,275	2%
4-1-00795-199 - Trf from Invest in Non Financial Assets	209,776	246,024	300,000	300,000	-	300,000	0%	300,000	0%	300,000	0%	300,000	0%	300,000	0%

Appendix 4 Service Plans Budget Details

2020-2024 Financial Plan

March 13, 2020

	2018 Actual Value	2019 Actual Value	2019 Budget Value	2020 Budget Core	2020 Budget NC/CoC	2020 Budget Value	2020 Budget Chg %	2021 Budget Value	2021 Budget Chg %	2022 Budget Value	2022 Budget Chg %	2023 Budget Value	2023 Budget Chg %	2024 Budget Value	2024 Budget Chg %
00795 - Transfer from Equity Total	2,841,160	2,896,060	2,979,400	3,032,988	-	3,032,988	2%	3,087,648	2%	3,143,400	2%	3,200,270	2%	3,258,275	2%
Revenue Total	2,841,160	2,896,060	2,979,400	3,032,988	-	3,032,988	2%	3,087,648	2%	3,143,400	2%	3,200,270	2%	3,258,275	2%
Expense															
08700 - Amortization															
1-2-08700-899 - Amortization Expense	2,631,384	2,650,036	2,679,400	2,732,988	-	2,732,988	2%	2,787,648	2%	2,843,400	2%	2,900,270	2%	2,958,275	2%
4-2-08700-899 - Amortization Expense	209,776	246,024	300,000	300,000	-	300,000	0%	300,000	0%	300,000	0%	300,000	0%	300,000	0%
08700 - Amortization Total	2,841,160	2,896,060	2,979,400	3,032,988	-	3,032,988	2%	3,087,648	2%	3,143,400	2%	3,200,270	2%	3,258,275	2%
Expense Total	2,841,160	2,896,060	2,979,400	3,032,988	-	3,032,988	2%	3,087,648	2%	3,143,400	2%	3,200,270	2%	3,258,275	2%
Amortization Total	-	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
Debt															
Expense															
08300 - Long Term Debt															
1-2-08300-755 - Long Term Debt - Interest	260,633	260,633	260,633	260,633	-	260,633	0%	260,633	0%	260,633	0%	260,633	0%	260,633	0%
1-2-08300-756 - Long Term Debt - Principal	306,470	306,470	306,470	306,470	-	306,470	0%	306,470	0%	306,470	0%	306,470	0%	306,470	0%
08300 - Long Term Debt Total	567,102	567,102	567,103	567,103	-	567,103	0%	567,103	0%	567,103	0%	567,103	0%	567,103	0%
Expense Total	567,102	567,102	567,103	567,103	-	567,103	0%	567,103	0%	567,103	0%	567,103	0%	567,103	0%
Debt Total	567,102	567,102	567,103	567,103	-	567,103	0%	567,103	0%	567,103	0%	567,103	0%	567,103	0%
Internal Cost Allocations															
Revenue															
00200 - Admin Fee - SOF															
1-1-00200-129 - Admin Fee - SOF	492,476	502,326	502,326	513,441	-	513,441	2%	523,163	2%	534,216	2%	544,284	2%	555,843	2%
00200 - Admin Fee - SOF Total	492,476	502,326	502,326	513,441	-	513,441	2%	523,163	2%	534,216	2%	544,284	2%	555,843	2%
Revenue Total	492,476	502,326	502,326	513,441	-	513,441	2%	523,163	2%	534,216	2%	544,284	2%	555,843	2%
Expense															
03900 - Garbage Collection															
1-2-03900-861 - Garbage Collection-Tsfr to other fund	65,076	66,378	66,378	68,774	-	68,774	4%	69,603	1%	71,585	3%	72,404	1%	74,525	3%
03900 - Garbage Collection Total	65,076	66,378	66,378	68,774	-	68,774	4%	69,603	1%	71,585	3%	72,404	1%	74,525	3%
04100 - Sanitary Sewer-Admin															
4-2-04100-861 - Env Health - Transfer to operating fund	427,400	435,948	435,948	444,667	-	444,667	2%	453,560	2%	462,631	2%	471,880	2%	481,318	2%
04100 - Sanitary Sewer-Admin Total	427,400	435,948	435,948	444,667	-	444,667	2%	453,560	2%	462,631	2%	471,880	2%	481,318	2%
Expense Total	492,476	502,326	502,326	513,441	-	513,441	2%	523,163	2%	534,216	2%	544,284	2%	555,843	2%
Internal Cost Allocations Total	-	-	-	-	-	-	0%	-	0%	-	0%	-	0%	-	0%
Fiscal Services Total	7,660,062	9,793,002	10,336,906	9,883,624	906,391	10,790,015	4%	10,750,758	0%	11,132,719	4%	11,079,288	0%	11,378,942	3%